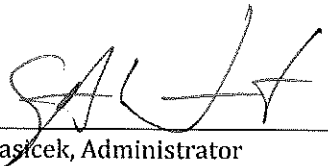


**NOTICE OF REGULAR MEETING OF THE  
BOARD OF DIRECTORS OF THE  
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

**NOTICE** is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on June 25, 2025 at Noon in the Hospital Conference Room, at which meeting the board will consider the following:

1. Approve the minutes of the regular Board Meeting of May 29, 2025 and take any action necessary.
2. Audience with visitors
3. Consider officer realignment and take any action necessary.
4. Consider Nurse Staffing Policy and Plan and take any action necessary.
5. Consider Medical Staff Report, including appointment and/or reappointments and take any action necessary.
6. Consider EMS Report and take any action necessary.
7. Consider Safety Report and take any action necessary.
8. Consider transfer of bad debt accounts and take any action necessary.
9. Consider charity accounts and take any action necessary.
10. Consider financial statements for the month of May 2025 and take any action necessary.
11. Review and approve disbursements for the month of May 2025 and take any action necessary.
12. Receive Administrator's Report on informational items; no Board action needed.
13. Executive Session as authorized by Section 551.074 to discuss Personnel Matters.

  
\_\_\_\_\_  
Corey Wasicek, Administrator

6/19/25  
\_\_\_\_\_  
Date

**Refugio County Memorial Hospital District**  
**May 29, 2025**  
**Regular Board Meeting**  
**Minutes**

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held May 29, 2025, in the Hospital Conference Room. The following were present: Sandye Ermis, President, Kenneth Wright, VP, Harry Lawson, Secretary and Directors Brad Gillespie, Lydia Aguirre Bob Koonce. Also present: Corey Wasicek-Administrator, Michael Orr, Lisa Azevedo, Chris Ybarra, Joey Moehler and Ruby Martinez.

Prior to the start of the meeting, Mr. Gillespie and Mr. Wright both recited their Oath of Office and Statement of Officer. Their new term runs through May of 2027.

The meeting was called to order by Mrs. Ermis @ 12:02 PM.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to approve the minutes of the regular Board Meeting of April 30, 2025. All voted for--the motion passed.

The motion was made by Mr. Koonce; seconded by Mr. Gillespie to approve the tax sale properties presented. All voted for—the motion passed.

The motion was made by Mr. Wright; seconded by Mr. Lawson to again, table the Board of Directors Bylaws Review to allow more time for them to meet. It will be on the June agenda. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mrs. Aguirre to approve the Medical Staff Report which includes the appointment of ER Physician, Eduardo Sandoval, MD. All voted for—the motion passed.

The motion was made by Mr. Wright; seconded by Mr. Gillespie to approve the EMS report. All voted for—the motion passed.

The motion was made by Mr. Wright; seconded by Mr. Lawson to approve the Safety report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mrs. Aguirre to transfer 443 accounts in the amount of \$326,153.00 to bad debt. All voted for—the motion passed.

No charity accounts were presented.

The motion was made by Mr. Wright; seconded by Mr. Lawson to approve the financials presented by Lisa Azevedo and Michael Orr, for the month of April 2025. All voted for—the motion passed.

The motion was made by Mr. Wright; seconded by Mr. Lawson to approve the disbursements for the month of April 2025 in the amount of \$1,017,183.58 All voted for—the motion passed.

Corey delivered his Administrator's report.

There was no need for Directors to enter Executive Session.

The motion was made by Mr. Wright; seconded by Mr. Gillespie to adjourn the meeting at 1:19 pm. All voted for—the motion passed.

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Sandra Ermis, President  
Board of Directors

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Harry Lawson, Secretary  
Board of Directors

## POLICY AND PROCEDURE

REFUGIO COUNTY MEMORIAL HOSPITAL  
NURSING

SUBJECT: Nurse Staffing Policy and Plan

Page 1 of 4

Date:

Revised:

Reviewed:

**1. PURPOSE:** To establish a Nurse Staffing Committee as a standing committee of the hospital and a process for assuring safe, qualitative outcomes through appropriate quantity and skill mix of nursing staff employed for patient care during each shift.

**2. POLICY:**

- The Nurse Staffing Committee shall create a staffing model (plan) analogous with services offered at Refugio County Memorial Hospital District and current evidence-based safe nursing standards and recommendations from benchmarking and professional organizations and the needs of each patient care unit and shift as it relates to patient care needs and outcomes.
- The Hospital's Nursing Administration should approve the Nurse Staffing Policy and Plan and send it to the Refugio County Memorial Hospital District Board of Directors.
- The Refugio County Memorial Hospital District Board of Directors shall adopt, implement and enforce the official Nurse Staffing Policy and Plan.

**3. GUIDELINES:**

- The Nurse Staffing Committee shall be composed of:
  - Chief Nursing Officer (DON) who is a voting member
  - At least 60 percent Registered Nurses, of which provide direct patient care for at least 50 percent of their work time
  - Are selected by their peers who also provide direct patient care for at least 50 percent of their work time
  - Members representative of the types of nursing services provided (ER and Medical/Surgical)
  - Have at least one representative from either infection control, quality or risk management
- The Nurse Staffing Committee shall meet at least quarterly.
- The Nurse Staffing Committee shall be compensated for their time for the length of the meeting. Should the Nurse Staffing Committee meet during the time which a member is fulfilling his/her normal work duties, that member shall be relieved for the length of the meeting.

- Nurses are encouraged to provide input to the committee; and nurses who provide input into the committee are protected from retaliation.
- Labor standards should be reviewed annually during the budget process and compared to industry standards, best practices, skill needs of the patient care services offered, and national and state benchmarks
- The Refugio County Hospital District Board of Directors shall, as the hospital's governing body, establish the Nurse Staffing Committee as a recognized standing committee of the hospital, and move to adopt, implement and enforce the official Nurse Staffing Policy and Plan.
- The Hospital Administration will facilitate Nurse Staffing Committee meetings, by compensating members of the Nurse Staffing Committee, and allow for relief of work duties for the length of the meeting.
- The Nurse Staffing Committee shall develop and recommend a plan for staffing based on evidence of the needs of each patient, on each patient care unit and each shift.
- The Nurse Staffing Committee shall identify nurse sensitive outcomes and use said outcomes to evaluate the effectiveness of the official Nurse Staffing Plan:
- The Nurse Staffing Committee shall review, assess and respond to staffing concerns expressed to the committee.
- The Nurse Staffing Committee shall, when considering staffing and skill mix, reflect current standards established by private accreditation organizations, governmental entities, national nursing professional associations, and other health professional organizations.
- The Nurse Staffing Committee shall set minimum staffing levels for patient care units that are:
  - based on multiple nurse and patient considerations; and
  - determined by the nursing assessment and in accordance with evidence based safe nursing standards
- The Nurse Staffing Committee shall include a method for adjusting the staffing plan for each patient care unit to provide staffing flexibility to meet patient needs and include a contingency plan when patient care needs unexpectedly exceed direct patient care staff resources.
- The Nurse Staffing Committee shall, at each quarterly meeting, review and report staffing effectiveness measurement data with regards to nurse sensitive outcomes, patient outcomes and qualitative results and integrate said findings into the performance improvement process.
- The Nurse Staffing Committee shall, at least semiannually, evaluate the effectiveness of the official Nurse Staffing Plan and variations between the plan and the actual staffing. The committee shall consider patient needs, nursing - sensitive quality indicators, nurse satisfaction measures collected by then hospital and evidenced based nursing standards.

- The Chief Nursing Officer will submit a report, semi-annually, to the Refugio County Memorial Hospital District Board of Directors, on nurse staffing and patient care outcomes along with effectiveness of the official Nurse Staffing Plan and aggregate variations between the plan and the actual staffing
- The Hospital Administration will use the official nurse staffing plan as a component in setting the nurse staffing budget.
- The Hospital Administration shall use the official nurse staffing plan to guide the assignments of nurses hospital wide and make readily available to nurses on each patient care unit at the beginning of each shift the official nurse services staffing plan levels and current staffing levels for that unit and that shift.
- The Hospital Administration shall ensure compliance with rules and regulations adopted by the executive commissioner of the Health and Human Services Commission relating to nurse staffing
- The Hospital Administration shall annually report staffing information to the Texas Department of Health Services pursuant to Sec 257.005 of Texas Health and Safety Code Title 4 subtitle B.
- The Hospital Administration may not require a nurse to work mandatory / unscheduled overtime, and a nurse may refuse to work overtime. Exceptions to this guideline is as follows:
  - The nurse is engaged in an ongoing medical or surgical procedure and the presence of the nurse is necessary to complete the procedure.
  - An unforeseen event occurs that increases the need for healthcare personnel to provide safe patient care
  - Could not prudently be anticipated by the hospital.
- All nursing staff have the option to work overtime when the opportunity presents itself.
- If nursing staff choose to work overtime and add themselves to the schedule, the individual(s) are still subject to the same time and attendance policy, including, but not limited to call-ins and no call no shows.

**4. PROCEDURE: The following is the Official Nurse Staffing Plan**

- The Nurse Staffing Committee shall:
  - Meet quarterly in January, April, July and October of each Calendar year
  - Have voting members comprised of the Chief Nursing Officer, 2 RNs, one representing ER and one representing Medical Surgical, of which provide direct patient care for at least 50 percent of their work time, 1 LVN and one RN representing either Infection Control or Quality/ Risk Management.
  - Clock in at the beginning of each meeting and clock out at the end of each meeting. If a voting member is actively working during the time of the meeting, the committee member will be relieved for the duration of the meeting

- Create a staffing plan based on guidelines set forth in this policy and take into consideration the following:
  - Patient characteristics / Acuity of patients
  - Scope of services required
  - Number of patients
  - Staff professional level (RN/LVN/CNA), tenure and experience
- Always maintain the minimum staffing levels of at least 3 nurses in the facility, 1 of which must be an RN with TNCC certification.
- If patient care needs unexpectedly exceed direct patient care staff resources, the Trauma Coordinator, Quality Risk Manager and or the Infection Control Nurse shall be available on call to provide assistance, followed by the Assistant Director of Nurses and Chief Nursing Officer. Members of the nursing staff may also be called to assist on a voluntary basis.
- Convene to review and assess formally within 30 business days to any staffing concerns brought forth to the committee. The Committee shall respond to the person or party in writing
- Identify nurse staffing outcomes (such as Patient falls, UTI etc.) and measures to be used in evaluating the effectiveness of the staffing plan.
- At least semiannually, evaluate the effectiveness of the official Nurse Staffing Plan and variations between the plan and the actual staffing.
- Analyze and report patient outcomes, nursing -sensitive quality indicators, nurse satisfaction measures collected by the hospital semiannually and record them and any recommendations in Nurse Staff Committee minutes.

#### **References:**

**Texas Constitution and Statutes Health and Safety Code Title 4 subtitle B Chapter 257;**  
<http://www.legis.state.tx.us/tlodocs/81R/billtext/html/SB00476F.HTM>

**H.R. 5052 — 115th Congress: Safe Staffing for Nurse and Patient Safety Act of 2018.**  
[www.GovTrack.us](http://www.GovTrack.us). 2018. April 25, 2025  
<https://www.govtrack.us/congress/bills/115/hr5052>

**Texas Board of Nursing Board Rule § 217.11;** <https://www.bon.texas.gov/>

**American Nurses Association: Code of Ethics for Nurses**

**Texas Department of State Health Services, TAC, Title 23 Health Services, Chapter 133 Hospital Licensing, Subchapter C. Operational Requirements, Rule 133.41**



*Compassionate Care Is Our Motto*

**MEDICAL STAFF REPORT**  
**JUNE 2025**

**Reappointment:**

**ER Physician**

Ramy Noche, MD



Refugio Memorial Hospital District EMS Statistics - May 2025

| Average Response Time    |                           | Total Calls | Call Type                           | Total Calls |
|--------------------------|---------------------------|-------------|-------------------------------------|-------------|
| 00:00 - 04:59            |                           | 35          | Assist Agency                       | 0           |
| 05:00 - 07:59            |                           | 16          | Call Cancelled                      | 3           |
| 08:00 - 08:59            | Total Calls for the Month | 1           | No Patient Found                    | 4           |
| 09:00 - 09:59            | 118                       | 2           | Refusals                            | 29          |
| 10:00 - 11:59            |                           | 2           | DOS                                 | 0           |
| 12:00 - 14:59            |                           | 6           | Standby                             | 0           |
| 15:00 - 16:59            |                           | 0           | Transported Lights/Siren            | 38          |
| 17:00 - 17:59            |                           | 0           | Transported No Lights/Siren         | 44          |
| 18:00 - 19:59            |                           | 2           | Total                               | 118         |
| 20:00 - 29:59            |                           | 6           |                                     |             |
| 30:00 - 1:29:59          |                           | 1           |                                     |             |
| Total                    |                           | 71          |                                     |             |
| Average Scene Time       |                           | Total Calls | Number of Transports by Destination | Total Calls |
| 00:00 - 09:59            |                           | 6           | CHRISTUS SPOHN - BEEVILLE           | 1           |
| 10:00 - 14:59            |                           | 11          | CHRISTUS SPOHN - SHORELINE          | 18          |
| 15:00 - 19:59            |                           | 23          | CHRISTUS SPOHN - SOUTH              | 3           |
| 20:00 - 29:59            |                           | 32          | CITIZENS MEDICAL CENTER             | 5           |
| 30:00 - 39:59            |                           | 8           | CCMC - BAY AREA                     | 1           |
| 40:00 - 49:59            |                           | 1           | CCMC - DOCTORS REGIONAL             | 2           |
| 50:00 - 59:59            |                           | 1           | DETAR HOSPITAL - NAVARRO            | 15          |
| 60:00 - 2:59:59          |                           | 0           | DETAR HOSPITAL - NORTH              | 0           |
| Total                    |                           | 82          | DOCTOR'S OFFICE                     | 1           |
|                          |                           |             | DRISCOLL CHILDREN'S HOSPITAL        | 0           |
|                          |                           |             | HALO                                | 0           |
|                          |                           |             | HOME                                | 2           |
|                          |                           |             | MISSION RIDGE NURSING AND REHAB     | 2           |
|                          |                           |             | HOSPITAL OUTSIDE USUAL AREA         | 1           |
|                          |                           |             | PHI                                 | 0           |
|                          |                           |             | REFUGIO COUNTY MEMORIAL             | 31          |
|                          |                           |             | OTHER NURSING HOME                  | 0           |
|                          |                           |             | Total                               | 82          |
| Average Turn Around Time |                           | Total Calls | Transports by Destination Type      | Total Calls |
| 00:00 - 19:59            |                           | 18          | EMS Provider (Air)                  | 0           |
| 20:00 - 29:59            |                           | 12          | Home                                | 2           |
| 30:00 - 44:59            |                           | 6           | Hospital                            | 76          |
| 45:00 - 59:59            |                           | 2           | Nursing Home                        | 2           |
| 1:00:00 - 1:29:59        |                           | 23          | Doctor's Office                     | 2           |
| 1:30:00 - 1:59:59        |                           | 17          | Total                               | 82          |
| 2:00:00 - 2:59:59        |                           | 4           |                                     |             |
| Total                    |                           | 82          |                                     |             |



| Topic                                 | Discussion  | Follow-up  |
|---------------------------------------|---|--|
| <b><u>Patient/Employee Safety</u></b> | C. Ybarra reports there was two incidents for the month of April. A patient in the PT department and had a syncopal episode. EMS was called and patient was transferred to the ER. A nurse was assisting in a lab, drawing blood from a patient. Upon removal of the needle from the patients hand the needle poked the nurse in the thumb. | PT patient was looked at by the ER doctor and discharged home. Needlestick protocol was initiated, and the IC nurse is following up with the employee. Staff was educated on utilizing safety guard on the needle. |
| <b><u>CQI</u></b>                     | S. Pullin reports a few safety reminders. No liquids in the trash cans, Spills if you see one, please clean it up and place a "wet floor sign." Employees working in patient care be mindful of wearing your hair long as it can interfere with the job at hand.  |  |



| Topic                           | Discussion   | Follow-up |
|---------------------------------|--|-----------|
| <b><u>INFECTION CONTROL</u></b> | V. Barraza reports that “Post Exposure” training in HealthStream is completed and be aware on where the infection control manuals are. Please change gloves in between patient care and hand wash as well. Wipe down all surfaces used in patient care with Husky cleaner or Sani cloth, do not spray Lysol on the area. COVID, FLU A, FLU B, and RSV are all zero cases as of right now. Updated on the Measles Outbreak as of May 23 <sup>rd</sup> the reported outbreak is manly in West Texas. At this time there is 722 cases confirmed in Jan 2025, this has increased by four since the May 16 <sup>th</sup> update. Ninety-two patients have been hospitalized over the course of this outbreak. Individuals are infectious four day prior to and after rash onset. Two fatalities in school aged children who lived in the outbreak area and were not vaccinated and had no known underlining issues. |           |
| <b><u>MEDICAL EQUIPMENT</u></b> | Nothing to report on.  |           |
| <b><u>PRODUCT RECALLS</u></b>   | Nothing to report on.  |           |



| Topic                                    | Discussion  | Follow-up |
|--|---|-----------|
| <b><u>UTILITY<br/>MANAGEMENT</u></b>     | Nothing to report on.   |           |
| <b><u>IT</u></b>                         | C.Wasicek reports that new desk top monitors are being installed.   |           |
| <b><u>LIFE SAFETY</u></b>                | J.Moehler reports badges are done, IT and Security to start testing the system. This will be tied into the whole PI system and computers. |           |
| <b><u>EMERGENCY<br/>PREPAREDNESS</u></b> | Nothing to report on.   |           |

**BAD DEBT EXPENSE**

May Bad Debt

Request the transfer of 488 accounts in the amount of \$370,329.00 to bad debt. These are accounts 150-180 days over their dates of service.

# **FINANCIAL STATEMENTS**

For The Period Ending  
May 31, 2025

MEMORIAL HOSPITAL  
PROFIT AND LOSS STATEMENT  
FOR THE MONTH ENDED MAY 31, 2025

\*\*\* CURRENT PERIOD \*\*\*

\*\*\*\* YEAR TO DATE \*\*\*\*

|                              | ACTUAL    | BUDGET     | OVER/UNDER |    | % VAR   | ACTUAL       | BUDGET       | OVER/UNDER |       |         |
|------------------------------|-----------|------------|------------|----|---------|--------------|--------------|------------|-------|---------|
|                              | -----     | -----      | -----      |    | ----    | -----        | -----        | -----      |       |         |
| <b>PATIENT REVENUE:</b>      |           |            |            |    |         |              |              |            |       |         |
| Inpatient                    | 533,881   | 400,000    | \$133,881  | OV | 33.47%  | \$2,139,674  | 2,027,000    | \$112,674  | OV    | 5.56%   |
| Outpatient                   | 2,607,070 | 2,610,000  | -\$2,930   | UN | 0.11%   | \$12,921,612 | 12,970,000   | -\$48,388  | UN    | 0.37%   |
| Rural Health Clinic          | 165,147   | 165,000    | \$147      | OV | 0.09%   | \$890,330    | 664,000      | \$226,330  | OV    | 34.09%  |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| GROSS PATIENT REVENUE        | 3,306,098 | 3,175,000  | 131,098    | OV | 4.13%   | \$15,951,616 | \$15,826,000 | \$125,616  | OV    | 0.79%   |
| <b>REVENUE DEDUCTIONS:</b>   |           |            |            |    |         |              |              |            |       |         |
| Medicare/Medicaid            | 492,338   | 604,000    | -\$111,662 | UN | 18.49%  | \$2,293,191  | 3,021,000    | -\$727,809 | UN    | 24.09%  |
| Presumptive Charity          | -146,000  | 0          | -\$146,000 | UN |         | -\$614,365   | 0            | -\$614,365 | UN    |         |
| Bad Debt                     | 374,270   | 330,000    | \$44,270   |    |         | \$1,501,527  | 1,650,000    | -\$148,473 |       |         |
| Intergov Transactions        | -28,737   | -85,000    |            |    |         | -\$239,385   | -425,000     |            |       |         |
| Other                        | 1,351,988 | 1,115,000  | \$236,988  | OV | 21.25%  | \$6,471,455  | 5,490,000    | \$981,455  | OV    | 17.88%  |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| OTAL REVENUE DEDUCTIONS      | 2,043,859 | 1,964,000  | \$79,859   | OV | 4.07%   | 9,412,423    | 9,736,000    | -\$323,577 | UN    | 3.32%   |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| NET PATIENT REVENUE          | 1,262,239 | 1,211,000  | 51,239     | OV | 4.23%   | \$ 6,539,193 | \$ 6,090,000 | 449,193    | OV    | 7.38%   |
|                              | =====     | =====      | =====      | == | =====   | =====        | =====        | =====      | ===== | =====   |
| <b>MISCELLANEOUS INCOME:</b> |           |            |            |    |         |              |              |            |       |         |
| Other Miscellaneous Income   | 187,741   | 39,333     | \$148,408  | OV | 377.31% | \$458,875    | \$245,332    | \$213,543  | OV    | 87.04%  |
| Interest                     | 86,005    | 33,000     | \$53,005   | OV | 160.62% | \$282,000    | \$165,000    | \$117,000  | OV    | 70.91%  |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| TOTAL MISC INCOME            | 273,746   | 72,333     | 201,413    | OV | 278.45% | \$740,875    | 410,332      | 330,543    | OV    | 80.56%  |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| TOTAL NET REVENUE            | 1,535,985 | 1,283,333  | \$252,652  | OV | 19.69%  | \$7,280,068  | 6,500,332    | \$779,736  | OV    | 12.00%  |
|                              | =====     | =====      | =====      | == | =====   | =====        | =====        | =====      | ===== | =====   |
| <b>OPERATING EXPENSES:</b>   |           |            |            |    |         |              |              |            |       |         |
| Salaries                     | 673,418   | \$ 732,000 | -\$58,582  | UN | 8.00%   | \$3,341,940  | \$3,673,000  | -\$331,060 | UN    | 9.01%   |
| Benefits                     | 50,006    | \$ 198,000 | -\$147,994 | UN | 74.74%  | \$1,313,960  | \$990,000    | \$323,960  | OV    | 32.72%  |
| ProFee/Physician Services    | 95,475    | \$ 121,000 | -\$25,525  | UN | 21.10%  | \$526,394    | \$632,000    | -\$105,606 | UN    | 16.71%  |
| Insurance                    | 20,168    | \$ 40,000  | -\$19,832  | UN | 49.58%  | \$94,626     | \$201,000    | -\$106,374 | UN    | 52.92%  |
| Supplies                     | 94,639    | \$ 105,000 | -\$10,361  | UN | 9.87%   | \$514,189    | \$525,000    | -\$10,811  | UN    | 2.06%   |
| Utilities                    | 18,376    | \$ 21,000  | -\$2,624   | UN | 12.50%  | \$77,938     | \$106,000    | -\$28,062  | UN    | 26.47%  |
| Contract Services            | 292,483   | \$ 310,000 | -\$17,517  | UN | 5.65%   | \$1,437,717  | \$1,550,000  | -\$112,283 | UN    | 7.24%   |
| Rental & Lease               | 9,241     | \$ 7,500   | \$1,741    | OV | 23.21%  | \$52,016     | \$37,500     | \$14,516   | OV    | 38.71%  |
| Repairs & Maintenance        | 30,034    | \$ 50,000  | -\$19,966  | UN | 39.93%  | \$158,812    | \$280,000    | -\$121,188 | UN    | 43.28%  |
| Other Expenses               | 174,667   | \$ 145,000 | \$29,667   | OV | 20.46%  | \$764,068    | \$750,000    | \$14,068   | OV    | 1.88%   |
| Depreciation Expense         | 77,755    | \$ 92,000  | -\$14,245  | UN | 15.48%  | \$454,324    | \$460,000    | -\$5,676   | UN    | 1.23%   |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| TOTAL OPERATING EXPENSE:     | 1,536,262 | 1,821,500  | -\$285,238 | UN | 15.66%  | 8,735,984    | 9,204,500    | -\$468,516 | UN    | 5.09%   |
|                              | =====     | =====      | =====      | == | =====   | =====        | =====        | =====      | ===== | =====   |
| NET PROFIT BEFORE TAXES      | -277      | -538,167   | \$537,890  | OV | 99.95%  | -1,455,916   | -2,166,001   | \$710,085  | OV    | 32.78%  |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| TAX REVENUE                  | 301,893   | 298,879    | \$3,014    | OV | 1.01%   | \$1,509,465  | \$1,494,396  | \$15,069   | OV    | 1.01%   |
|                              | -----     | -----      | -----      | -- | ----    | -----        | -----        | -----      | ----  | -----   |
| NET PROFIT/(LOSS)            | 301,616   | -239,288   | \$540,904  | OV | 226.05% | \$53,549     | -671,605     | \$725,154  | OV    | 107.97% |
|                              | =====     | =====      | =====      | == | =====   | =====        | =====        | =====      | ===== | =====   |

Refugio Memorial Hospital  
Balance Sheet  
MAY 31, 2025

|  | CURRENT<br>MONTH<br>----- | BEGINNING<br>YEAR<br>----- | YTD NET<br>CHANGE<br>----- |
|--|---------------------------|----------------------------|----------------------------|
| ASSETS<br>-----                          |                           |                            |                            |
| CURRENT ASSETS:<br>-----                 |                           |                            |                            |
| CASH                                     | \$819,092                 | \$1,966,199                | -\$1,147,107               |
| INVESTMENTS                              | \$ 14,392,911             | \$ 14,524,479              | -\$131,568                 |
| TOTAL CASH & INVESTMENTS                 | 15,212,003                | 16,490,678                 | -\$1,278,675               |
| PATIENT RECEIVABLES                      | 10,819,840                | 10,617,202                 | \$202,638                  |
| ALLOW FOR DOUBTFUL ACCTS                 | -9,668,316                | -9,532,091                 | -\$136,225                 |
| NET PATIENT RECEIVABLES                  | 1,151,524                 | 1,085,111                  | 66,413                     |
| INTEREST RECEIVABLE                      | 0                         | 0                          | \$0                        |
| OTHER RECEIVABLES                        | 174,310                   | 174,310                    | \$0                        |
| TAXES RECEIVABLE (NET)                   | 2,718,634                 | 1,242,649                  | \$1,475,985                |
| MEDICARE/MEDICAID ACCRUAL REC            | 0                         | 0                          | \$0                        |
| INVENTORY                                | 362,910                   | 358,448                    | \$4,462                    |
| PREPAID EXPENSES                         | -122,815                  | 26,542                     | -\$149,357                 |
| EMS EDUCATION                            |                           | 0                          | \$0                        |
| TOTAL CURRENT ASSETS                     | 19,496,566                | 19,377,738                 | 118,828                    |
| DEPRECIATION FUND                        | 7,566                     | 7,566                      | \$0                        |
| FIXED ASSETS:<br>-----                   |                           |                            |                            |
| LAND                                     | 44,168                    | 44,168                     | \$0                        |
| RRHC                                     | 27,679                    | 30,489                     | -\$2,810                   |
| LAND IMPROVEMENTS                        | 21,703                    | 25,650                     | -\$3,947                   |
| BUILDING/PLANT                           | 4,041,262                 | 4,202,122                  | -\$160,860                 |
| BUILDING SERVICES                        | 4,805,769                 | 4,848,353                  | -\$42,584                  |
| FIXED EQUIPMENT                          | 498,677                   | 520,001                    | -\$21,324                  |
| MAJOR MOVABLE EQUIPMENT                  | 801,139                   | 473,795                    | \$327,344                  |
| VEHICLES                                 | 170,342                   | 192,315                    | -\$21,973                  |
| POOL                                     | 52,619                    | 60,959                     | -\$8,340                   |
| WELLNESS CENTER BUILDING                 | 830,300                   | 902,405                    | -\$72,105                  |
| CIP                                      | 137,591                   | 78,623                     | 58,968                     |
| FIXED ASSET CLEARING                     | 18,187                    | 18,186                     | 1                          |
| TOTAL FIXED ASSETS                       | 11,449,436                | 11,397,066                 | \$52,370                   |
| NET PENSION ASSETS                       |                           |                            | \$0                        |
| DEFERRED OUTFLOWS OF RESOURCES- PENSIONS | 145,797                   | 145,797                    | \$0                        |
| TOTAL ASSETS                             | \$31,099,365              | \$30,928,167               | \$171,198                  |



Refugio Memorial Hosptial  
Balance Sheet  
MAY 31, 2025

|  | CURRENT<br>MONTH<br>-----    | BEGINNING<br>YEAR<br>-----   | YTD NET<br>CHANGE<br>----- |
|--|------------------------------|------------------------------|----------------------------|
| LIABILITIES & CAPITAL<br>-----         |                              |                              |                            |
| CURRENT LIABILITIES:<br>-----          |                              |                              |                            |
| ACCOUNTS PAYABLE                       | \$733,226                    | \$964,887                    | -\$231,661                 |
| SALARY AND WAGES PAYABLE               | 23,190                       | 102,852                      | -\$79,662                  |
| VACATIONS PAYABLE                      | 436,957                      | 409,938                      | \$27,019                   |
| PAYROLL TAXES PAYABLE                  | 50,684                       | 50,684                       | \$0                        |
| TAXES PAYABLE                          | 0                            | 0                            | \$0                        |
| DUE TO/DUE FROM                        | 804,005                      | 825,005                      | -\$21,000                  |
| LOAN PAYABLE                           | 0                            | 0                            | \$0                        |
| DEFERRED TAX REVENUE                   | 1,023,313                    | 0                            | \$1,023,313                |
| REVENUE ACCRUAL                        | 57,913                       | -92,805                      | \$150,718                  |
| DEFERRED INCOME-DONATIONS              | 0                            | 0                            | 0                          |
|  | -----                        | -----                        | -----                      |
| TOTAL CURRENT LIABILITIES              | 3,129,288                    | 2,260,561                    | 868,727                    |
|  | -----                        | -----                        | -----                      |
| Net Pension Liability                  | 0                            | 0                            | 0                          |
| DEFERRED INFLOWS OF RESOURCES- PENSION | 207,550                      | 207,550                      | 0                          |
|  | -----                        | -----                        | -----                      |
| LONG TERM DEBT-                        |                              |                              |                            |
| NOTE PAYABLE-PBX                       | 0                            | 0                            | 0                          |
|  | -----                        | -----                        | -----                      |
| TOTAL LIABILITIES                      | 3,336,838                    | 2,468,111                    | 868,727                    |
|  | -----                        | -----                        | -----                      |
| FUND BALANCE                           |                              |                              |                            |
| BEGINNING BALANCE                      | 28,404,676                   | 29,669,621                   | -\$1,264,945               |
| DONATED CAPITAL                        | 0                            | 0                            | \$0                        |
| GAIN/(LOSS)                            | -174,130                     | -1,209,565                   | \$1,035,435                |
|  |                              | -----                        | -----                      |
| TOTAL FUND BALANCE                     | 28,230,546                   | 28,460,056                   | -229,510                   |
|  |                              | -----                        | -----                      |
| TOTAL LIABILITIES & CAPITAL            | <u>\$31,567,384</u><br>===== | <u>\$30,928,167</u><br>===== | <u>\$639,217</u><br>=====  |

YEAR: 2025

APRIL 2025

PRIOR STATS

|                              | Jan   | Feb   | Mar   | Apr   | May   | YTD     | YTD   | VARIANCE | PATIENT       | YTD     | PRIOR YTD | VAR    |
|------------------------------|-------|-------|-------|-------|-------|---------|-------|----------|---------------|---------|-----------|--------|
| ACUTE ADMISSIONS             | 5     | 5     | 4     | 5     | 3     | 22      | 38    | -16      |               |         | May-24    |        |
| SWING BED ADMISSIONS         | 5     | 3     | 3     | 4     | 6     | 21      | 24    | -3       |               |         |           |        |
| ACUTE DISCHARGES             | 6     | 5     | 4     | 5     | 3     | 23      | 40    | -17      |               |         | DAYS      |        |
| MEDICARE DISCHARGES          | 4     | 3     | 3     | 5     | 2     | 17      | 27    | -10      | 9             | 60      | 115       | -55    |
| MEDICAID DISCHARGES          | 0     | 0     | 0     | 0     | 0     | 0       | 7     | -7       |               |         |           |        |
| INDIGENT DISCHARGES          | 0     | 0     | 0     | 0     | 0     | 0       | 0     | 0        | % MEDICARE    |         |           |        |
| INS & OTHER DISCHARGES       | 1     | 2     | 1     | 0     | 1     | 5       | 8     | -3       | 44.44%        | 53.33%  | 62.61%    | -9.28% |
| SWING BED DISCHARGES         | 3     | 5     | 3     | 6     | 5     | 22      | 23    | -1       | % MEDICARE MC |         |           |        |
| ACUTE TOTAL PATIENT DAYS     | 15    | 14    | 11    | 11    | 9     | 60      | 115   | -55      | 11.11%        | 22%     | 34.00%    |        |
| MEDICARE MC PATIENT DAYS     | 11    | 6     | 1     | 10    | 4     | 32      | 72    | -40      | % MEDICAID    |         |           |        |
| MEDICAID PATIENT DAYS        | 3     | 1     | 7     | 1     | 1     | 13      | 39    | -26      | 0.00%         | 0.00%   | 0.00%     | 0.00%  |
| MEDICARE PATIENT DAYS        | 0     | 0     | 0     | 0     | 0     | 0       | 4     | -4       | % INDIGENT    |         |           |        |
| INDIGENT PATIENT DAYS        | 0     | 0     | 0     | 0     | 0     | 0       | 0     | 0        | 0.00%         | 0.00%   | 0.00%     | 0.00%  |
| INS & OTHER PAT DAYS         | 1     | 7     | 3     | 0     | 4     | 15      | 12    | 3        | % OTHER       |         |           |        |
| TOTAL SWING BED PT DAYS      | 51    | 91    | 82    | 77    | 98    | 399     | 387   | 12       | 44.44%        | 25.00%  | 10.43%    | 14.57% |
| AVERAGE CENSUS               | 0.48  | 0.48  | 0.35  | 0.37  | 0.29  | 0.50    | 0.34  | 0.16     |               |         |           |        |
| CUMULATIVE DAYS/MONTH        | 31    | 59    | 90    | 120   | 151   |         |       |          |               |         |           |        |
| CUMULATIVE AVERAGE CENSUS    | 0.48  | 0.49  | 0.44  | 0.43  | 0.40  |         |       |          |               |         |           |        |
| AVERAGE LOS                  | 3.00  | 2.80  | 2.75  | 2.20  | 3.00  | 2.73    | 3.03  | -0.30    |               | Avg LOS | 2.73      |        |
| OPERATIONS                   | 0     | 0     | 0     | 0     | 0     | 0       | 0     | 0        |               |         |           |        |
| OR PROCEDURES                | 0     | 0     | 0     | 0     | 0     | 0       | 0     | 0        |               |         |           |        |
| E. R. VISITS                 | 357   | 311   | 308   | 294   | 303   | 1573    | 164   | 1409     |               |         |           |        |
| CUM E.R. VISITS              | 357   | 668   | 976   | 1270  | 1573  | 10,4172 |       |          |               |         |           |        |
| CUM AVE DAILY E.R. VISITS    | 11.52 | 11.32 | 10.84 | 10.58 | 10.42 | 10,0948 |       |          |               |         |           |        |
| TREATMENT ROOM VISITS        | 22    | 34    | 19    | 27    | 54    | 156     | 136   | 20       |               |         |           |        |
| OBSERVATION HOURS            | 691   | 741   | 892   | 854   | 480   | 3658    | 2468  | 1190     |               |         |           |        |
| LAB TESTS                    | 3708  | 3129  | 3247  | 3210  | 3328  | 16622   | 14736 | 1886     |               |         |           |        |
| X-RAYS                       | 289   | 204   | 210   | 205   | 195   | 1103    | 1128  | -25      |               |         |           |        |
| EKG                          | 99    | 85    | 90    | 106   | 108   | 488     | 406   | 82       |               |         |           |        |
| ULTRASOUND                   | 12    | 21    | 14    | 21    | 20    | 88      | 79    | 9        |               |         |           |        |
| CAT SCANS                    | 142   | 124   | 142   | 137   | 137   | 682     | 634   | 48       |               |         |           |        |
| MRI                          | 4     | 8     | 12    | 13    | 8     | 45      | 43    | 2        |               |         |           |        |
| ECHO                         | 8     | 6     | 14    | 7     | 10    | 45      | 53    | -8       |               |         |           |        |
| BONE DENSITY                 | 4     | 4     | 6     | 5     | 9     | 28      | 28    | 0        |               |         |           |        |
| PT-MODS                      | 1263  | 1282  | 1460  | 1729  | 1742  | 7476    | 7909  | -433     |               |         |           |        |
| RT-TREAT                     | 303   | 489   | 406   | 589   | 491   | 2278    | 1046  | 1232     |               |         |           |        |
| TOTAL OUTPATIENT VISITS      | 2066  | 1948  | 1968  | 2006  | 2083  | 10071   | 9952  | 119      |               |         |           |        |
| CUMULATIVE OUTPATIENT VISITS | 2066  | 4014  | 5982  | 7988  | 10071 |         |       |          |               |         |           |        |
| CUM. AVE. DAILY O/P VISITS   | 66.65 | 68.03 | 66.47 | 66.57 | 66.70 |         |       |          |               |         |           |        |

May-25

Year to Date RHC Visits/Rev

|                    | MAY |     |      |          |    | YTD Tele Med | NH | Total |       |
|--------------------|-----|-----|------|----------|----|--------------|----|-------|-------|
|                    | RHC | WMC | ATMC | Tele Med | NH |              |    |       |       |
| Mascarenhas MD     | 279 | 16  | 8    | 0        | 97 | 1414         | 8  | 419   | 1,841 |
| Chapek MD          | 0   | 0   | 0    | 0        | 0  | 437          | 13 | 0     | 450   |
| Stormi Campbell    | 67  | 9   | 5    | 0        | 0  | 277          | 2  | 0     | 279   |
| Staples, FNP       | 102 | -   | 25   | 1        | -  | 575          | 8  | 0     | 583   |
| Wineman, PA        | 20  | 195 | -    | -        | -  | 1155         | 36 | 0     | 1,191 |
| Jennifer Smone, NP | 140 | 0   | 0    | 1        | 0  | 720          | 2  | 0     | 722   |
| Janet Orduno       | 0   | 0   | 0    | 0        | 0  | 44           | 0  | 0     | 44    |
| Totals             | 608 | 220 | 38   | 2        | 97 | 4622         | 89 | 419   | 5110  |

## HOSPITAL VISITS-ACUTE

YTD

|             |   |   |
|-------------|---|---|
| Mascarenhas | 1 | 2 |
| Weish       | 1 | 9 |
| Chapek      | 1 | 4 |
| Simon       | 0 | 1 |

## Nursing Home

2025

2024

[illegible]

Indigent Care Assistance  
Monthly Report MAY 31, 2025

| Month of  | Other<br>Hospital<br>Services | Physician<br>Services | Pharmacy<br>Services | Other<br>Expense | Total<br>Outside<br>Expense | Last<br>Year | Refugio<br>Hospital<br>Expenses | Last<br>Year |
|-----------|-------------------------------|-----------------------|----------------------|------------------|-----------------------------|--------------|---------------------------------|--------------|
| January   | \$ -                          | \$16.04               | \$2,475.31           | \$0.00           | \$2,491.00                  | \$5,527.72   | \$12,983.70                     | \$6,113.78   |
| February  | \$ -                          | \$47.68               | \$2,801.75           | \$0.00           | \$2,849.43                  | \$2,313.97   | \$5,227.23                      | \$31,610.35  |
| March     | \$ -                          | \$480.00              | \$2,797.04           | \$0.00           | \$3,277.04                  | \$2,571.43   | \$6,995.56                      | \$8,687.81   |
| April     | \$ -                          | \$0.00                | \$3,509.73           | \$0.00           | \$3,509.73                  | \$2,544.57   | \$10,961.62                     | \$17,051.20  |
| May       | \$ -                          | \$0.00                | \$2,549.62           | \$0.00           | \$2,549.62                  | \$1,916.08   | \$11,746.24                     | \$27,693.13  |
| June      | \$ -                          |                       |                      | \$0.00           |                             | \$1,518.13   |                                 | \$23,678.31  |
| July      | \$ -                          |                       |                      | \$0.00           |                             | \$1,639.45   |                                 | \$45,895.82  |
| August    | \$ -                          |                       |                      | \$0.00           |                             | \$2,866.40   |                                 | \$12,053.76  |
| September | \$ -                          |                       |                      | \$0.00           |                             | \$2,161.25   |                                 | \$23,726.52  |
| October   | \$ -                          |                       |                      | \$0.00           |                             | \$2,279.96   |                                 | \$27,237.08  |
| November  | \$ -                          |                       |                      | \$0.00           |                             | \$1,988.32   |                                 | \$0.00       |
| December  |                               |                       |                      | 0.00             |                             | \$2,706.16   |                                 | \$ 57,347    |
| TOTAL     | \$ -                          | \$ 544                | \$ 14,133            | \$ -             | \$ 14,677                   | \$ 30,033    | \$ 47,914                       | \$ 281,095   |

**TOTAL DISBURSEMENTS**

**March 2025**

\$1,058,508.80

| MAY 2025 CHECK DISBURSEMENTS |          |                               |  |           |
|------------------------------|----------|-------------------------------|--|-----------|
| Check Date                   | Check No | Payee Name                    | Internal Remarks                             | Amount    |
| 05/08/2025                   | 45136    | 11:11 SYSTEMS INC.            | 11:11 ILAND CLOUD BU APR 2025                | 257.04    |
| 05/08/2025                   | 45203    | AEROHEAD GROUP, INC           | AEROHEAD PLANT OPS REPAIR AND MAINT          | 2,977.00  |
| 05/08/2025                   | 45314    | AFLAC                         | AFLAC INS PREM ACCT BW708 MAY 2025           | 310.96    |
| 05/08/2025                   | 45313    | AFLAC                         | AFLAC GROUP INS PREM MAY 2025                | 3,456.29  |
| 05/08/2025                   | 45072    | AFLAC                         | AFLAC INS PREM ACCT BW708 APR 2025           | 310.96    |
| 05/08/2025                   | 45073    | AIM PLUMBING SERVICES         | AIM LAUNDRY REPAIR AND MAINT                 | 728.00    |
| 05/08/2025                   | 45074    | AIRGAS USA, LLC               | AIRGAS MATL MNGMNT MED SUPPLY                | 1,437.62  |
| 05/08/2025                   | 45258    | AIRGAS USA, LLC               | AIRGAS LAB MED SUPPLY                        | 1,090.92  |
| 05/08/2025                   | 45204    | AIRGAS USA, LLC               | AIRGAS                                       | 1,615.18  |
| 05/08/2025                   | 45137    | AIRGAS USA, LLC               | AIR GAS CYL RNTL EMS APR 2025                | 179.40    |
| 05/08/2025                   | 45315    | AIRGAS USA, LLC               | AIRGAS RT MED SUPPLY                         | 136.15    |
| 05/08/2025                   | 45137    | AIRGAS USA, LLC               | AIRGAS CYL RNTL MM/RT/PO 4/1-4/30/25         | 1,041.60  |
| 05/15/2025                   | 45137    | AIRGAS USA, LLC               | AIRGAS MM MED SUPPLY                         | 346.08    |
| 05/15/2025                   | 45075    | EMPLOYEE M                    | MILEAGE RCMH TO WMC 3/25-4/25                | 72.36     |
| 05/15/2025                   | 45316    | EMPLOYEE M                    | REIMB MILEAGE RCMH TO WMC 5/19-5/22/25       | 40.20     |
| 05/15/2025                   | 45205    | AMAZON CAPITAL SERVICES, INC. | AMAZON ADMIN GEN SUPPLY                      | 153.31    |
| 05/15/2025                   | 45138    | AMAZON CAPITAL SERVICES, INC. | AMAZON ER GEN SUPPLY                         | 377.75    |
| 05/15/2025                   | 45317    | AMAZON CAPITAL SERVICES, INC. | AMAZON DIETARY GEN SUPPLY                    | 48.62     |
| 05/15/2025                   | 45317    | AMAZON CAPITAL SERVICES, INC. | AMAZON ADMIN MINOR EQUIP                     | 239.98    |
| 05/22/2025                   | 45076    | AMAZON CAPITAL SERVICES, INC. | AMAZON ER GEN SUPPLY                         | 27.72     |
| 05/22/2025                   | 45259    | AMAZON CAPITAL SERVICES, INC. | AMAZON DIETARY GEN SUPPLY                    | 525.78    |
| 05/22/2025                   | 45260    | AMERICAN BANKERS INSURANCE C  | AMBANKERSINS WC FLOOD INS POLICY 740783485   | 1,189.00  |
| 05/22/2025                   | 45139    | AOC AUTO PARTS                | AOC EMS REPAIR AND MAINT                     | 128.98    |
| 05/22/2025                   | 45206    | AT&T                          | ATT WMC PHONE FINAL BILL REVISED             | 9.25      |
| 05/22/2025                   | 45077    | AT&T MOBILITY                 | ATT EMS CELL PHONES APR 2025                 | 843.66    |
| 05/22/2025                   | 45318    | AT&T MOBILITY                 | ATT EMS CELL PHONES MAY 2025                 | 844.52    |
| 05/22/2025                   | 45078    | AUTO CHLOR SERVICES LLC       | AUTOCHLOR LAUNDRY SUPPLY                     | 320.00    |
| 05/22/2025                   | 45078    | AUTO CHLOR SERVICES LLC       | AUTOCHLOR DIETARY EQUIP RENTAIL/GEN SUPPLY   | 389.90    |
| 05/22/2025                   | 45261    | AUTO CHLOR SERVICES LLC       | AUTOCHLOR DIETARY GEN SUPPLY                 | 439.90    |
| 05/22/2025                   | 45262    | AXIS CONTAINERS & STORAGE LTD | AXIS PLANT OPS MISC                          | 1,075.00  |
| 05/22/2025                   | 45140    | EMPLOYEE A                    | EMPLOYEE A                                   | 211.08    |
| 05/22/2025                   | 45141    | BALANCE BRIDGE ADMINISTRATOR  | DEDUCT & PREM 5/1/25-5/31/25                 | 1,425.20  |
| 05/22/2025                   | 45142    | BAXTER HEALTHCARE CORP        | GEN SUPPLY                                   | 495.90    |
| 05/22/2025                   | 45143    | BEAM HEALTHCARE               | BEAM ECHO/TELEHEALTH SERV APR 2025           | 513.97    |
| 05/22/2025                   | 45207    | BECKMAN COULTER INC           | BECKMANCOULTER LAB GEN SUPPLY                | 3,128.16  |
| 05/22/2025                   | 45144    | BECKMAN COULTER INC           | BECKMANCOULTER                               | 6,907.30  |
| 05/22/2025                   | 45263    | BECKMAN COULTER INC           | BECKMAN COULTER LAB GEN SUPPLY               | 1,677.48  |
| 05/29/2025                   | 45079    | BECKMAN COULTER INC           | BECKMANCOULTER LAB GEN SUPPLY                | 2,056.53  |
| 05/29/2025                   | 45319    | BECKMAN COULTER INC           | BECKMANCOULTER LAB GEN SUPPLY                | 1,489.23  |
| 05/29/2025                   | 45207    | BECKMAN COULTER INC           | BECKMANCOULTER SERVICE BILLING IRIS MAY 2025 | 828.35    |
| 05/29/2025                   | 45264    | BOUND TREE MEDICAL LLC        | GEN SUPPLY                                   | 1,937.75  |
| 05/01/2025                   | 45320    | BOUND TREE MEDICAL LLC        | BOUNDTREE RRHC/ATMC GEN SUPPLY               | 227.98    |
| 05/01/2025                   | 45320    | BOUND TREE MEDICAL LLC        | BOUND TREE EMS MED SUPPLY                    | 449.00    |
| 05/01/2025                   | 45145    | EMPLOYEE B                    | REIMB MEAL PT XFER RCMH TO AUSTIN 4/30/25    | 40.77     |
| 05/15/2025                   | 45068    | BRYANT, ALAN                  | COPANO IT MONHTLY SERV MAY 2025              | 11,375.00 |
| 05/14/2025                   | 45080    | C3HIE                         | C3HIE HASA EXCHANGE MAY 2025                 | 162.00    |
| 05/14/2025                   | 45321    | C3HIE                         | C3HIE HASA EXCHANGE JUNE 2025                | 81.00     |
| 05/15/2025                   | 45146    | CANON MEDICAL SYSTEMS USA, IN | CANON CT SCAN CONT SERV: JUN 2025            | 5,197.50  |
| 05/15/2025                   | 45081    | CARDINAL HEALTH HOUSTON       | CARDINAL PHARM DRUG SUPPLIES                 | 16,896.38 |
| 05/22/2025                   | 45147    | CARDINAL HEALTH HOUSTON       | CARDINAL PHARM DRUG SUPPLIES                 | 1,262.29  |

|            |       |                               |   |           |
|------------|-------|-------------------------------|---|-----------|
| 05/01/2025 | 45265 | CARESFIELD LLC.               | CARESFIELD LAB GEN SUPPLY                       | 562.94    |
| 05/01/2025 | 45082 | CARESTREAM HEALTH INC.        | CARESTREAM SERVICE AGREEMENT:5/25/25-8/24/      | 7,546.84  |
| 05/01/2025 | 45208 | CENTERPOINT ENERGY            | CENTERPOINT SPEC CLINIC GAS MAY 2025            | 64.40     |
| 05/01/2025 | 45322 | CENTERPOINT ENERGY            | CENTERPOINT RCMH GAS 4/11-5/13/25 ACCT:2797     | 4,664.31  |
| 05/01/2025 | 45148 | CERNER CORP c/o ORACLE AMERIC | CERNER CLAIMS EDITOR                            | 4,364.89  |
| 05/01/2025 | 45148 | CERNER CORP c/o ORACLE AMERIC | CERNER USAGE BILLING PATIENT STATEMENTS         | 59.07     |
| 05/01/2025 | 45148 | CERNER CORP c/o ORACLE AMERIC | CERNER OVERAGE BILLING                          | 19.92     |
| 05/01/2025 | 45209 | CHARTER COMMUNICATIONS        | CHARTER ADMIN INTERNET MAY 2025                 | 2,782.52  |
| 05/01/2025 | 45323 | CHARTER COMMUNICATIONS        | CHARTER HOSP PHONES 5/14-6/13/25                | 179.18    |
| 05/01/2025 | 45266 | CHRISTIE MAYER MS, RD, LD     | CMAYER NUTRITION SERV APR 2025                  | 1,200.00  |
| 05/01/2025 | 45210 | CITY AMBULANCE SERVICE        | TRANSPORT 2/18/25                               | 2,516.00  |
| 05/08/2025 | 45149 | CLINICAL PATHOLOGY LABS       | OUTSIDE LAB SERV APR 2025                       | 10,406.16 |
| 05/08/2025 | 45150 | COASTAL BEND FITNESS SERVICE  | COASTALBEND FITNESS WC REPAIR AND MAINT         | 944.00    |
| 05/08/2025 | 45150 | COASTAL BEND FITNESS SERVICE  | COASTALBENDFITNESS PT REPAIR & MAINT            | 185.00    |
| 05/08/2025 | 45151 | COLE-PARMER                   | CALEPARMER RRHC/WMC REPAIR AND MAINT            | 969.28    |
| 05/08/2025 | 45083 | COMPADRES DESIGN, INC         | COMPADRES DIETARY MISC EXSP(COMP 4/25)          | 204.00    |
| 05/08/2025 | 45211 | CORPORATE BILLING LLC.        | EMS REPAIR & MAINT: UNIT 922                    | 255.00    |
| 05/08/2025 | 45267 | CORPORATE BILLING LLC.        | CORPBILLING EMS REPAIR AND MAINT: TRAVERSE      | 191.60    |
| 05/08/2025 | 45267 | CORPORATE BILLING LLC.        | CORPBILLING EMS REPAIR AND MAINT: VAN           | 161.60    |
| 05/08/2025 | 45268 | CULLIGAN OF VICTORIA          | CULLIGAN ADMIN MISC                             | 5.00      |
| 05/08/2025 | 45084 | CULLIGAN OF VICTORIA          | CULLIGAN  | 258.75    |
| 05/22/2025 | 45212 | CULLIGAN OF VICTORIA          | CULLIGAN BW 5 GAL                               | 153.90    |
| 05/22/2025 | 45324 | CULLIGAN OF VICTORIA          | CULLIGAN LAB EQUIP RENTAL                       | 15.95     |
| 05/22/2025 | 45213 | DATA SEARCH EARLY OUT         | DATASEARCH COLLECTION FEES 050725               | 1,138.93  |
| 05/22/2025 | 45213 | DATA SEARCH EARLY OUT         | DATASEARCH COLLECTION FEES 051425               | 1,413.55  |
| 05/22/2025 | 45085 | DATA SEARCH EARLY OUT         | DATA SEARCH COLLECTION FEES 043025              | 308.16    |
| 05/22/2025 | 45269 | DATA SEARCH EARLY OUT         | DATASEARCH COLLECTION FEES 052125               | 601.27    |
| 05/29/2025 | 45152 | DATA SEARCH EARLY OUT         | DATASEARCH COLLECTION FEES 50125                | 484.12    |
| 05/29/2025 | 45325 | DATA SEARCH EARLY OUT         | DATASEARCH COLLECTION FEES 052825               | 657.60    |
| 05/29/2025 | 45326 | DEWITT POTH & SON             | GEN SUPPLY                                      | 597.00    |
| 05/29/2025 | 45153 | DEWITT POTH & SON             | DEWITTPOTH ADMIN GEN SUPPLY                     | 671.20    |
| 05/29/2025 | 45214 | DEWITT POTH & SON             | DEWITTPOTH GEN SUPPLY                           | 889.87    |
| 05/29/2025 | 45270 | EMPLOYEE C                    | REIMB MILEAGE RRHC TO ATMC 5/12-5/16/25         | 132.66    |
| 05/29/2025 | 45215 | DIRECT ENERGY BUSINESS        | DIRECTENERGY ELEC ALL DEPTS APR 2025            | 9,499.44  |
| 05/29/2025 | 45154 | DMS HEALTH TECHNOLOGIES       | DMS RAD CONT SERV APR 2025                      | 9,600.00  |
| 05/29/2025 | 45271 | DODS AND ASSOCIATES           | DODS ATMC GEN SUPPLY                            | 231.00    |
| 05/01/2025 | 45155 | DODS AND ASSOCIATES           | DODS WMC PHONE MAINT MAY 2025                   | 100.00    |
| 05/08/2025 | 45155 | DODS AND ASSOCIATES           | DODS ATMC PHONE MAINT MAY 2025                  | 100.00    |
| 05/15/2025 | 45155 | DODS AND ASSOCIATES           | DODS ADMIN PHONE MAINT MAY 2025                 | 702.00    |
| 05/06/2025 | 45327 | DOOR CONTROL SERVICES         | DHPACE BUILDING SERV                            | 5,352.99  |
| 05/06/2025 | 45328 | ELK VALLEY LLC                | ELKVALLEY WMC RENT JUNE 2025                    | 900.00    |
| 05/06/2025 | 45156 | EM3 NETWORKS, LLC.            | EM3 PHN & INTRT SERV MAY 2025                   | 1,299.97  |
| 05/01/2025 | 45329 | EPICC VASCULAR CORPUS CHRISTI | EPICCVASC 2016 PICC LINE                        | 595.00    |
| 05/01/2025 | 45157 | EXPERIAN HEALTH, INC          | EXPERIAN CLAIM SUPPORT APR 2025                 | 145.93    |
| 05/01/2025 | 45216 | EYE ASSOCIATES OF SEGUIN      | EYE ASSOC OF SEGUIN OFFICE VISIT C. KAY -170016 | 349.99    |
| 05/01/2025 | 45086 | FEDEX                         | FEDEX LAB POSTAGE                               | 107.35    |
| 05/01/2025 | 45217 | FISHER HEALTHCARE             | FISHER LAB GEN SUPPLY                           | 3,610.71  |
| 05/01/2025 | 45272 | FISHER HEALTHCARE             | FISHER LAB GEN SUPPLY                           | 1,035.67  |
| 05/08/2025 | 45158 | FISHER HEALTHCARE             | FISHER LAB GEN SUPPLY                           | 194.32    |
| 05/08/2025 | 45330 | FISHER HEALTHCARE             | FISHER LAB GEN SUPPLY                           | 37.20     |
| 05/08/2025 | 45087 | FISHER HEALTHCARE             | FISHER LAB GEN SUPPLY                           | 467.93    |
| 05/08/2025 | 45159 | FITZSIMMONS MARK MA LPC       | MFITZSIMMONS SOC SERV APR 2025                  | 900.00    |

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| 05/08/2025 | 45088 | FORVIS                        | FORVIS AUDIT FIN STMNTS FY 12/31/24        | 21,000.00 |
| 05/08/2025 | 45088 | FORVIS                        | FORVIS FY 12/31/24 MEDICARE COST REPORT    | 8,779.31  |
| 05/08/2025 | 45273 | FRONTIER COMMUNICATIONS       | FRONTIER ATMC PHONES MAY 2025              | 322.88    |
| 05/08/2025 | 45218 | FUKUDA DENSHI USA, INC.       | FUKUDA NURSING MINOR EQUIP                 | 2,383.60  |
| 05/08/2025 | 45219 | GALLS. LLC                    | GALLS EMS UNIFORMS                         | 1,742.21  |
| 05/08/2025 | 45160 | GARZA, DORA                   | DGARZA ATMC MOW SERV 4/26/25               | 65.00     |
| 05/08/2025 | 45160 | GARZA, DORA                   | DGARZA ATMC MOW SERV 5/2/25                | 65.00     |
| 05/08/2025 | 45220 | GE PRECISION HEALTHCARE LLC.  | GE ULTRASOUND CONT SERV 5/1-5/31/25        | 900.26    |
| 05/08/2025 | 45221 | GERMER PLLC                   | GERMER ADMIN LEGAL                         | 854.00    |
| 05/08/2025 | 45274 | EMPLOYEE D                    | REIMB PEDIALYTE FOR PT 05/18/25            | 27.45     |
| 05/08/2025 | 45331 | EMPLOYEE D                    | REIMB ER DOC SUBS                          | 617.21    |
| 05/08/2025 | 45222 | EMPLOYEE E                    | REIMB MILEAGE RCMH TO WMC 5/5-5/9/25       | 40.20     |
| 05/08/2025 | 45275 | GRAINGER                      | GRAINGER PLANT OPS GEN SUPPLY              | 129.68    |
| 05/08/2025 | 45332 | GREEN AND SPIEGEL U.S., LLC   | GREEN&SPIEGAL H-1B EXT PETITION            | 7,240.00  |
| 05/08/2025 | 45276 | GULF COAST PAPER              | GEN SUPPLY                                 | 423.26    |
| 05/15/2025 | 45161 | GULF COAST PAPER              | GEN SUPPLY                                 | 749.22    |
| 05/15/2025 | 45089 | HEALTH CARE LOGISTICS INC     | HEALTH CARE LOGI PHARM GEN SUPPLY          | 110.20    |
| 05/01/2025 | 45090 | HEALTHMARK INDUSTRIES CO INC  | HEALTHMARK INV GEN STORES                  | 485.12    |
| 05/01/2025 | 45277 | HEALTHSTREAM, INC             | HEALTHSTREAM CE UNLIMITED 5/1/25-4/30/26   | 765.00    |
| 05/01/2025 | 45278 | HEB CREDIT RECEIVABLES        | HEB DIETARY GEN SUPPLY                     | 312.70    |
| 05/08/2025 | 45223 | HEB CREDIT RECEIVABLES        | HEB DIETARY FOOD COST                      | 310.20    |
| 05/01/2025 | 45162 | HEB CREDIT RECEIVABLES        | HEB DIETARY FOOD COST                      | 662.21    |
| 05/01/2025 | 45091 | HEB CREDIT RECEIVABLES        | HEB DIETARY FOOD COST                      | 5.72      |
| 05/01/2025 | 45333 | HEB CREDIT RECEIVABLES        | HEB DIETARY FOOD COST                      | 264.25    |
| 05/08/2025 | 45279 | HILL COUNTRY DAIRIES          | HILLCOUNTRY DIETARY FOOD COST              | 248.76    |
| 05/08/2025 | 45334 | HILL COUNTRY DAIRIES          | HILLCOUNTRYDAIRY DIETARY FOOD COST         | 97.40     |
| 05/15/2025 | 45092 | HILL COUNTRY DAIRIES          | HILLCOUNTRY DIETARY FOOD COST              | 95.95     |
| 05/08/2025 | 45224 | HILL COUNTRY DAIRIES          | HILLCOUNTRY DIETARY FOOD COST              | 84.23     |
| 05/15/2025 | 45163 | HILL COUNTRY DAIRIES          | HILL COUNTRY DAIRIES DIETARY FOOD COST     | 95.95     |
| 05/15/2025 | 45225 | HUNTER PHARMACY SERVICES      | HUNTER PHARM CONT SERV APR 2025            | 13,724.16 |
| 05/15/2025 | 45280 | IHM                           | IHM CONS FOR CREDENTIALLING MAY 1-15, 2025 | 2,400.00  |
| 05/09/2025 | 45164 | IHM                           | IHM CONS FOR CREDENTIALING APR 16-30,2025  | 2,512.50  |
| 05/15/2025 | 45069 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE INS CLAIMS 4/29/25                 | 658.57    |
| 05/08/2025 | 45308 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE360 INS CLAIMS 05/27/25             | 4,294.51  |
| 05/15/2025 | 45134 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE INS CLAIMS 05/06/25                | 18,170.99 |
| 05/15/2025 | 45256 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE360 INS CLAIMS 5/20/25              | 7,302.79  |
| 05/22/2025 | 45093 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE360 INS PREM MAY 2025               | 30,737.84 |
| 05/22/2025 | 45199 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE360 INS CLAIMS 05/13/25             | 12,712.84 |
| 05/22/2025 | 45335 | IMAGINE 360 ADMINISTRATORS, L | IMAGINE360 INS PREM JUNE 2025              | 31,347.84 |
| 05/15/2025 | 45094 | INFINITT NORTH AMERICA        | INFINITT RAD CONT SERV MAY 2025            | 1,023.11  |
| 05/08/2025 | 45095 | INOVALON PROVIDER, INC        | INOVALON CLAIM SUPPORT APR 2025            | 1,273.37  |
| 05/08/2025 | 45336 | INOVALON PROVIDER, INC        | INOVALON CLAIM SUPPORT MAY 2025            | 1,273.37  |
| 05/08/2025 | 45226 | IPFS CORPORATION              | IPFS PROP INS 2 OF 11                      | 8,450.38  |
| 05/08/2025 | 45165 | ITA RESOURCES INC             | ITA RT CONT SERV APR 2025                  | 19,960.06 |
| 05/08/2025 | 45096 | EMPLOYEE F                    | REIMB WMC TO RCMH 4/17-4/29/25             | 72.36     |
| 05/22/2025 | 45281 | EMPLOYEE F                    | REIMB MILEAGE WMC TO RCMH 4/30-5/20/25     | 104.52    |
| 05/08/2025 | 45227 | PHYSICIAN S                   | HOSP NOTES 4/28-5/11/25                    | 1,560.00  |
| 05/08/2025 | 45097 | PHYSICIAN S                   | HOSP NOTES4/14-4/27/25                     | 2,760.00  |
| 05/08/2025 | 45337 | PHYSICIAN S                   | HOSP NOTES 5/12/25-5/25/25                 | 1,560.00  |
| 05/15/2025 | 45166 | PHYSICIAN W                   | ER COV APR 2025                            | 22,000.00 |
| 05/15/2025 | 45228 | JOHNSON CONTROLS INC          | JOHNSONCONTROLS EMS REPAIR AND MAINT       | 1,428.14  |
| 05/15/2025 | 45339 | JOHNSON CONTROLS INC          | JOHNSONCONTROLS PLANT OPS REPAIR AND MAIN  | 903.05    |



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| 05/15/2025 | 45200 | PHYSICAN C                     | NON RCH APR 2025                           | 773.40    |
| 05/15/2025 | 45309 | PHYSICAN C                     | PHY SAL 05/31/25                           | 10,833.00 |
| 05/15/2025 | 45200 | PHYSICAN C                     | PHY SAL 05/15/25                           | 10,833.33 |
| 05/15/2025 | 45167 | KEMPER, THANA                  | TKEMPER CONS SERV FOR APR 2025             | 2,452.64  |
| 05/15/2025 | 45168 | KHCR REVENUE CYCLE SERVICES LL | KHCR ENDEAVOR BILLING & COLL SERV APR 2025 | 80,836.25 |
| 05/14/2025 | 45169 | LANDAUER INC                   | LANDAUER RAD GEN SUPPLY                    | 249.07    |
| 05/15/2025 | 45098 | LARSON PLUMBING & UTILITY      | LARSON PLUMBING PLANT OPS REPAIR & MAINT   | 1,878.88  |
| 05/15/2025 | 45099 | LAWSON PRODUCTS INC            | LAWSON PLANT OPS GEN SUPPLY                | 181.14    |
| 05/14/2025 | 45282 | LEGAL SHIELD                   | LEGAL SHIELD ID PROTECTION APR 2025:       | 101.75    |
| 05/22/2025 | 45282 | LEGAL SHIELD                   | LEGAL SHEILD ID PROTECTION MAY 2025:       | 242.30    |
| 05/22/2025 | 45100 | M&R COMPUTERIZED SCREEN PRIN   | MRPRINT EMS UNIFORMS                       | 781.50    |
| 05/22/2025 | 45229 | EMPLOYEE G                     | REIMB MILEAGE RRHC TO ATMC 05/07/25        | 44.22     |
| 05/22/2025 | 45170 | EMPLOYEE G                     | REIMB RRHC TO ATMC                         | 132.66    |
| 05/22/2025 | 45230 | MARK'S PLUMBING PARTS          | MARKS ER REPAIR AND MAINT                  | 413.95    |
| 05/22/2025 | 45201 | PHYSICIAN M                    | RMASCARENHAS PHY SAL 05/15/25              | 12,750.00 |
| 05/22/2025 | 45201 | PHYSICIAN M                    | RMASCAREMHAS MED DIR RRHC 05/15/25         | 500.00    |
| 05/22/2025 | 45201 | PHYSICIAN M                    | RMASCARENHAS NON RHC APR 2025              | 1,005.06  |
| 05/22/2025 | 45201 | PHYSICIAN M                    | SAT CLINIC COV 4/26/25                     | 1,500.00  |
| 05/29/2025 | 45201 | PHYSICIAN M                    | SAT CLINIC COV 05/10/25                    | 1,500.00  |
| 05/29/2025 | 45310 | PHYSICIAN M                    | PHY SAL 05/31/25                           | 12,750.00 |
| 05/29/2025 | 45201 | PHYSICIAN M                    | ER COV (12HR) 04/29/25                     | 1,500.00  |
| 05/29/2025 | 45201 | PHYSICIAN M                    | MED DIR ER 05/15/25                        | 500.00    |
| 05/29/2025 | 45201 | PHYSICIAN M                    | ADV1/RAD/SURG/SOC SERV                     | 400.00    |
| 05/29/2025 | 45201 | PHYSICIAN M                    | ADV2 LAB/RT/PHARM/DIET                     | 400.00    |
| 05/29/2025 | 45201 | PHYSICIAN M                    | MED DIR ATMC 05/15/25                      | 500.00    |
| 05/08/2025 | 45201 | PHYSICIAN M                    | MED DIR WMC 05/15/25                       | 500.00    |
| 05/29/2025 | 45201 | PHYSICIAN M                    | MED DIR EMS 05/15/25                       | 500.00    |
| 05/29/2025 | 45310 | PHYSICIAN M                    | MED DIR RHC 05/31/25                       | 500.00    |
| 05/29/2025 | 45310 | PHYSICIAN M                    | MED DIR WMC 05/31/25                       | 500.00    |
| 05/29/2025 | 45310 | PHYSICIAN M                    | MED DIR ATC 05/31/25                       | 500.00    |
| 05/01/2025 | 45310 | PHYSICIAN M                    | PHONE REIMB 05/31/25                       | 250.00    |
| 05/01/2025 | 45201 | PHYSICIAN M                    | ER COV (12HR) 5/13/25                      | 1,500.00  |
| 05/01/2025 | 45310 | PHYSICIAN M                    | ER COV (12HR) 5/20/25                      | 1,500.00  |
| 05/01/2025 | 45310 | PHYSICIAN M                    | ER COV (12HR) 5/27/25                      | 1,500.00  |
| 05/01/2025 | 45201 | PHYSICIAN M                    | ER COV (12HR) 05/6/25                      | 1,500.00  |
| 05/08/2025 | 45283 | MCKESSON MEDICAL SURGICAL,IN   | MCKESSON LAB GEN SUPPLY                    | 35.80     |
| 05/08/2025 | 45340 | MCKESSON MEDICAL SURGICAL,IN   | MCKESSON PT GEN SUPPLY                     | 232.31    |
| 05/08/2025 | 45101 | MCKESSON MEDICAL SURGICAL,IN   | MCKESSON LAB GEN SUPPLY                    | 961.28    |
| 05/08/2025 | 45284 | MCKINZIE JOHNSON               | MJOHNSON WTR AEROBICS 4/29,5/1,5/6,5/8     | 60.00     |
| 05/08/2025 | 45102 | MCKINZIE JOHNSON               | MJOHNSON WTR AERO 04/15, 04/22, 04/24      | 45.00     |
| 05/08/2025 | 45341 | MCKINZIE JOHNSON               | MJOHNSON WTR AEROBICS 5/13-5/22/25         | 60.00     |
| 05/08/2025 | 45103 | MED TECH SOLUTIONS, LLC.       | MTS BD SERV CONT JUNE 2025                 | 333.33    |
| 05/15/2025 | 45171 | MEDI-DOSE INC                  | MEDIDOSE PHARM DRUG SUPPLIES               | 620.86    |
| 05/15/2025 | 45104 | MEDLINE INDUSTRIES INC         | GEN SUPPLY                                 | 1,374.89  |
| 05/15/2025 | 45172 | MEDLINE INDUSTRIES INC         | MEDLINE LAB GEN SUPPLY                     | 7,085.53  |
| 05/15/2025 | 45231 | MEDLINE INDUSTRIES INC         | MEDLINE MED SUPPLY                         | 2,909.71  |
| 05/22/2025 | 45342 | MEDLINE INDUSTRIES INC         | MEDLINE MED SUPPLY                         | 3,024.74  |
| 05/14/2025 | 45285 | MEDLINE INDUSTRIES INC         | GEN SUPPLY                                 | 4,200.17  |
| 05/29/2025 | 45232 | EMPLOYEE K                     | REIMB CLINIC COV 5/5-5/14/25               | 148.74    |
| 05/29/2025 | 45070 | MICHAEL J ORR CONSULTING, LLC  | MORR CONS SERV 4/13-4/27/25                | 9,422.38  |
| 05/01/2025 | 45202 | MICHAEL J ORR CONSULTING, LLC  | MORR CONS SERV 4/28-5/11/25                | 5,446.05  |
| 05/01/2025 | 45311 | MICHAEL J ORR CONSULTING, LLC  | MORR CONS SERV 5/12-5/25/25                | 7,504.01  |

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| 05/01/2025 | 45173 | MILLIMAN                       | MILLIMAN FUNDING GASB ACCT VAL REPORT     | 9,563.00  |
| 05/01/2025 | 45286 | MORRIS & DICKSON CO, LLC       | MORRISDICKSON PHARM DRUG SUPPLIES         | 5,101.23  |
| 05/08/2025 | 45233 | MORRIS & DICKSON CO, LLC       | MORRISDICKSON PHARM DRUG SUPPLIES         | 14,507.60 |
| 05/01/2025 | 45174 | MORRIS & DICKSON CO, LLC       | MORRISDICKSON PHARM DRUG SUPPLIES         | 816.20    |
| 05/08/2025 | 45343 | MORRIS & DICKSON CO, LLC       | MORRISDICKSON PHARM DRUG SUPPLIES         | 4,118.34  |
| 05/08/2025 | 45287 | MXR IMAGING, INC.              | GEN SUPPLY                                | 1,571.76  |
| 05/08/2025 | 45175 | NATIONAL BUGMOBILES INC        | BUGMOBILE PLANT OPS REPAIR AND MAINT      | 255.00    |
| 05/08/2025 | 45105 | NATIONAL BUGMOBILES INC        | BUGMOBILES WMC MNTHLY PEST CONT APR 2025  | 45.00     |
| 05/08/2025 | 45288 | NATIONAL BUGMOBILES INC        | BUGMOBILES WMC MNTHLY PEST CONT MAY 2025  | 45.00     |
| 05/01/2025 | 45234 | NATIONAL BUGMOBILES INC        | BUGMOBILES ATMC MNTHLY PEST CONT MAY 2025 | 45.00     |
| 05/08/2025 | 45234 | NATIONAL BUGMOBILES INC        | BUGMOBILE EMS REPAIR AND MAINT            | 250.00    |
| 05/08/2025 | 45176 | NATUS MEDICAL INC.             | NATUS RRHC/WMC/ATMC REPAIR AND MAINT      | 658.00    |
| 05/08/2025 | 45106 | NOLAND, ROBERT VAN             | VNOLAND REIMB DRAWER LOCKS KITCHEN        | 13.36     |
| 05/08/2025 | 45235 | O REILLY AUTO PARTS            | OREILLY ADMIN REPAIR AND MAINT            | 89.12     |
| 05/08/2025 | 45344 | O REILLY AUTO PARTS            | OREILLY EMS REPAIR AND MAINT              | 412.12    |
| 05/08/2025 | 45107 | O REILLY AUTO PARTS            | OREILLY EMS GEN SUPPLY                    | 178.58    |
| 05/15/2025 | 45345 | ODP BUSINESS SOLUTIONS, LLC    | ODP ADMIN GEN SUPPLY                      | 174.07    |
| 05/15/2025 | 45108 | ODP BUSINESS SOLUTIONS, LLC    | ODP DIETARY GEN SUPPLY                    | 62.39     |
| 05/15/2025 | 45177 | ODP BUSINESS SOLUTIONS, LLC    | ODP WC GEN SUPPLY                         | 101.65    |
| 05/15/2025 | 45177 | ODP BUSINESS SOLUTIONS, LLC    | ODP RAD GEN SUPPLY                        | 5.34      |
| 05/01/2025 | 45108 | ODP BUSINESS SOLUTIONS, LLC    | ODP WC/PHARM GEN SUPPLY                   | 48.09     |
| 05/15/2025 | 45236 | ODP BUSINESS SOLUTIONS, LLC    | ODP ADMIN GEN SUPPLY                      | 278.84    |
| 05/15/2025 | 45346 | OFFICE OF ATTY GENERAL         | 0013 9925 8220 1910 1298                  | 139.47    |
| 05/14/2025 | 45111 | OFFICE OF ATTY GENERAL         | 001 200 1051 2009 EM 5028                 | 130.71    |
| 05/14/2025 | 45112 | OFFICE OF ATTY GENERAL         | ORDER # 2024-05-13864                     | 417.37    |
| 05/01/2025 | 45109 | OFFICE OF ATTY GENERAL         | 0013 9925 8220 1910 1298                  | 139.47    |
| 05/01/2025 | 45110 | OFFICE OF ATTY GENERAL         | 001 317 7670 2015 EM 5064                 | 179.08    |
| 05/22/2025 | 45240 | OFFICE OF ATTY GENERAL         | ORDER# 2024-05-13864                      | 417.37    |
| 05/22/2025 | 45237 | OFFICE OF ATTY GENERAL         | 0013 9925 8220 1910 1298                  | 139.47    |
| 05/22/2025 | 45239 | OFFICE OF ATTY GENERAL         | 001 200 1051 2009 EM 5028                 | 130.71    |
| 05/29/2025 | 45347 | OFFICE OF ATTY GENERAL         | 001 317 7670 2015 EM 5064                 | 179.08    |
| 05/29/2025 | 45348 | OFFICE OF ATTY GENERAL         | 001 200 1051 2009 EM 5028                 | 130.71    |
| 05/29/2025 | 45349 | OFFICE OF ATTY GENERAL         | ORDER #2024-05-13864                      | 417.37    |
| 05/29/2025 | 45238 | OFFICE OF ATTY GENERAL         | 001 317 7670 2015 EM 5064                 | 179.08    |
| 05/08/2025 | 45289 | OMNICELL, INC                  | OMNICELL PHARM MISC EXSP                  | 80.00     |
| 05/08/2025 | 45241 | PARA HEALTHCARE ANALYTICS, LLC | PARAREV CRITICAL ACCESS REV MAY 2025      | 2,000.00  |
| 05/15/2025 | 45113 | PARKER LUMBER                  | PARKERS PLANT OPS GEN SUPPLY              | 11.99     |
| 05/22/2025 | 45290 | PARKER LUMBER                  | PARKERS PLANT OPS GAS                     | 59.97     |
| 05/01/2025 | 45178 | PARKER LUMBER                  | PARKERS EMS GEN SUPPLY                    | 465.74    |
| 05/01/2025 | 45242 | PATHOLOGISTS BIO-MEDICAL LAB   | PATHBIOMED MED DIR FEES APRIL 2025        | 600.00    |
| 05/01/2025 | 45291 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 05/15/25:     | 90.00     |
| 05/01/2025 | 45291 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 5/20/25:      | 90.00     |
| 05/01/2025 | 45350 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 05.27.25:     | 90.00     |
| 05/01/2025 | 45114 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 4/30/25:      | 90.00     |
| 05/01/2025 | 45114 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 04/29/25      | 90.00     |
| 05/01/2025 | 45179 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 05/07/25:     | 90.00     |
| 05/01/2025 | 45243 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 5.13.25:      | 90.00     |
| 05/01/2025 | 45179 | PATRICIA S BORGLUND, SLP-CCC   | PBORGLUND SPCH THERAPY SERV 05/06/25:     | 90.00     |
| 05/01/2025 | 45257 | PCA Rx                         | PCARX PHARM CLAIMS 5/18/25                | 18,041.93 |
| 05/22/2025 | 45312 | PCA Rx                         | PCARX INS CLAIMS 5/25/25                  | 11,786.67 |
| 05/29/2025 | 45312 | PCA Rx                         | PCARX ADMIN FEES APR 2025 (RECVD 5/27/25) | 700.00    |
| 05/29/2025 | 45135 | PCA Rx                         | PCA INS CLAIMS 05/04/25                   | 1,848.18  |

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| 05/29/2025 | 45071 | PCA Rx                        | PCARX PRIOR AUTH FEES                        | 200.00     |
| 05/29/2025 | 45180 | PERFORMANCE CAPITAL PART      | SPEEDY PRINT ADMIN GEN SUPPLY                | 1,116.25   |
| 05/29/2025 | 45292 | PERFORMANCE HEALTH            | PERFORMANCE HEALTH PT GEN SUPPLY             | 148.70     |
| 05/29/2025 | 45181 | PERFORMANCE HEALTH            | Cerner Filename: RMHO_TX_20250505_43385889.  | 475.58     |
| 05/29/2025 | 45244 | PERFORMANCE HEALTH            | PERFORMANCEHEALTH PT GEN SUPPLY              | 140.55     |
| 05/29/2025 | 45351 | PERFORMANCE HEALTH            | GEN SUPPLY                                   | 266.30     |
| 05/29/2025 | 45244 | PERFORMANCE HEALTH            | PERFORMANCEHEALTH PT MED SUPPLY              | 410.15     |
| 05/01/2025 | 45293 | PITNEY BOWES BANK INC. PURCHA | PITNEYBOWES POSTAGE REFILL 5/9/25            | 252.00     |
| 05/29/2025 | 45182 | PRESS GANEY ASSOCIATES, INC   | PRESSGANEY INPATIENT PRAC CONT FEES APR 2025 | 712.49     |
| 05/29/2025 | 45115 | QUINTANILLA, RELLES           | RQUINTANILLA EMS REPAIR AND MAINT            | 210.00     |
| 05/29/2025 | 45294 | REED CLAYMON                  | RCLAYMON ADMIN LEGAL CONSULT                 | 315.00     |
| 05/29/2025 | 45245 | REFUGIO COUNTY W CID NO 1     | REF CO ATMC WTR SERV APR 2025                | 113.75     |
| 05/29/2025 | 45246 | REFUGIO LIONS CLUB            | REF LIONS CLUB 2025 1ST QTR DUES             | 122.00     |
| 05/29/2025 | 45183 | REFUGIO WATER WORKS           | REF WTR SPC WTR SERV                         | 118.32     |
| 05/29/2025 | 45183 | REFUGIO WATER WORKS           | REF WTR WC WTR SERV                          | 551.16     |
| 05/29/2025 | 45183 | REFUGIO WATER WORKS           | REF WTR RRHC WTR SERV                        | 152.62     |
| 05/29/2025 | 45183 | REFUGIO WATER WORKS           | REF WTR RCMH WTR SERV                        | 1,343.72   |
| 05/29/2025 | 45116 | REFUGIO WATER WORKS           | CITY WATER LINE REPAIR                       | 1,574.70   |
| 05/29/2025 | 45184 | RESOUND NETWORKS LLC          | RESOUND ATMC INTERNET SERV MAY 2025          | 103.00     |
| 05/01/2025 | 45295 | S & W HEALTHCARE CORP         | GEN SUPPLY                                   | 538.20     |
| 05/01/2025 | 45117 | SCHINDLER ELEVATOR CORP       | SCHINDLER MNTHLY ELEVATOR MAINT 5/1-5/31     | 666.74     |
| 05/01/2025 | 45118 | SECURITY AUDIO VIDEO INNOVATI | SAVI WC GEN SUPPLY                           | 1,130.00   |
| 05/08/2025 | 45353 | SERVICE JUNCTION INC          | SERVICE JUNCTION DIETARY REPAIR AND MAINT    | 490.00     |
| 05/15/2025 | 45185 | SHRED-IT USA                  | SHRED IT ATMC/RCMH OSHA COMP MAY 2025        | 5,393.48   |
| 05/15/2025 | 45185 | SHRED-IT USA                  | SHREDIT RCMH SHRED SERV                      | 326.91     |
| 05/15/2025 | 45354 | SHRED-IT USA                  | SHREDIT WMC STERI SAFE JUNE 2025             | 651.48     |
| 05/22/2025 | 45296 | SHRED-IT USA                  | SHRED IT RCMH/WMC SHRED SERV                 | 429.56     |
| 05/22/2025 | 45119 | SHRED-IT USA                  | SHREDIT WMC STERI SAFE MAY 2025              | 651.48     |
| 05/22/2025 | 45186 | SIGNET HEALTH CORPORATION     | SIGNET SOC SERV APR 2025                     | 52,742.15  |
| 05/01/2025 | 45297 | SINGLETON ASSOCIATES PA       | SINGLETON ASSOC MONTHLY TRAScription SERV    | 782.00     |
| 05/01/2025 | 45297 | SINGLETON ASSOCIATES PA       | SINGLETON ASSOC MONTHLY TRANSCRIPTION SERV   | 800.00     |
| 05/01/2025 | 45298 | SINGLEWIRE SOFTWARE, LLC      | SINGLEWIRE EMS INFORMACAST 5/2025-4/2026 AM  | 6,709.00   |
| 05/01/2025 | 45247 | SOLIS, JOSHUA                 | JSOLIS US LE VENOUS DUPLEX 05/09/25          | 165.00     |
| 05/01/2025 | 45187 | SOUTH TEX BLOOD & TISSUE      | SOTXBLOOD LAB BLOOD EXP                      | 1,686.00   |
| 05/01/2025 | 45299 | SOUTH TEX BLOOD & TISSUE      | SOTXBLOOD LAB BLOOD EXPENSE                  | 1,295.00   |
| 05/01/2025 | 45188 | SOUTHWEST MEDICAL ASSOC       | SW MED ER PHY PRO FEES APR 2025              | 94,810.00  |
| 05/08/2025 | 45189 | STANFORD VACUUM SERVICE       | STANFORD VAC DIETARY REPAIR AND MAINT        | 495.00     |
| 05/08/2025 | 45190 | STERIQUIP INC                 | STERIQUIP MATL MNGMNTS REPAIR & MAINT        | 812.50     |
| 05/08/2025 | 45300 | STEVEN HOFFER                 | SHOFFER US ECHO COMP 052025                  | 1,155.00   |
| 05/08/2025 | 45133 | STEVEN HOFFER                 | SHOFFER US CAROTID DUPLEX 04/03/25           | 165.00     |
| 05/15/2025 | 45133 | STEVEN HOFFER                 | SHOFFER US LE VENOUS/ARTERIAL DUPLEX 04/08/2 | 495.00     |
| 05/15/2025 | 45133 | STEVEN HOFFER                 | SHOFFER US CAROTID DUPLEX 4/10/25            | 165.00     |
| 05/15/2025 | 45191 | STEVEN HOFFER                 | SHOFFER US ECHO LE ARTERIAL DUPLEX 050625    | 495.00     |
| 05/15/2025 | 45248 | STEVEN HOFFER                 | SHOFFER CAROTID DUPLEX 051325                | 165.00     |
| 05/15/2025 | 45120 | STEVEN HOFFER                 | SHOFFER US LE ARTERIAL/CAROTID DUPLEX 042925 | 330.00     |
| 05/15/2025 | 45355 | STEVEN HOFFER                 | SHOFFER US LE VENOUS DUPLEX 052225           | 330.00     |
| 05/15/2025 | 45301 | PHYSICIAN CA                  | HOSP NOTES 4/13-5/6/25                       | 720.00     |
| 05/15/2025 | 45301 | PHYSICIAN CA                  | HOSP NOTES 5/19-5/20/25                      | 630.00     |
| 05/15/2025 | 45249 | STRYKER SALES CORPORATION     | STRYKER EMS GEN SUPPLY                       | 1,761.24   |
| 05/22/2025 | 45122 | STRYKER SALES CORPORATION     | STRYKER EMS                                  | 102,473.97 |
| 05/22/2025 | 45192 | SUNOCO/WEX BANK               | FUEL CARDS APR 2025                          | 2,405.77   |
| 05/22/2025 | 45193 | TEXAS HOSPITAL INS EXCHANGE   | THIE PD CLAIMS BELOW W/C FOR APR 2025        | 59.50      |

|            |       |                                   |   |                     |
|------------|-------|-----------------------------------|---|---------------------|
| 05/22/2025 | 45307 | Texas Hospital Insurance Exchange | Cerner Filename: RMHO_TX_20250521_43404794  | 757.25              |
| 05/01/2025 | 45194 | TOP WATER POOLS, LLC              | TOPWATER WC/PT GEN SUPPLY                   | 308.96              |
| 05/01/2025 | 45123 | TOWN OF WOODSBORO                 | WMC WTR SERV 3/15-4/15/25                   | 140.65              |
| 05/01/2025 | 45124 | UBEO BUSINESS SERVICES            | UBEO QRTL COPIER/PRINTER IMAGES 1/1/25-3/31 | 2,796.31            |
| 05/08/2025 | 45250 | UBEO, LLC.                        | UBEO AGREEMENT: COPIER/PRINTER/SCANNER MA   | 6,796.65            |
| 05/15/2025 | 45195 | UNIFIRST HOLDINGS,INC             | UNIFIRST MAINT UNIFORMS/GEN SUPPLY          | 82.54               |
| 05/22/2025 | 45125 | UNIFIRST HOLDINGS,INC             | UNIFIRST MAINT UNIFORMS/GEN SUPPLY          | 82.54               |
| 05/22/2025 | 45251 | UNIFIRST HOLDINGS,INC             | UNIFIRST MAINT UNIFORMS/GEN SUPPLY          | 82.54               |
| 05/22/2025 | 45302 | UNIFIRST HOLDINGS,INC             | UNIFIRST MAINT UNIFORMS/GEN SUPPLY          | 165.08              |
| 05/22/2025 | 45252 | UNITED HERITAGE CREDIT UNION      | UNITED HERI CU SAVINGS PED: 4/28-5/11       | 100.00              |
| 05/01/2025 | 45126 | UNITED HERITAGE CREDIT UNION      | UNITED HERI CU SAVINGS PED: 04/14-04/27     | 100.00              |
| 05/22/2025 | 45356 | UNITED OF OMAHA LIFE INS          | GROUP HDP JUNE 2025                         | 11,967.31           |
| 05/22/2025 | 45127 | UNITED OF OMAHA LIFE INS          | GROUP HDP MAY 2025                          | 12,036.73           |
| 05/22/2025 | 45128 | UPS                               | UPS ADMIN MISC EXSP                         | 30.00               |
| 05/29/2025 | 45196 | UPS                               | UPS PHARM POSTAGE                           | 52.58               |
| 05/29/2025 | 45357 | US FOODS, INC.                    | USFOODS DIETARY FOOD COST                   | 2,172.07            |
| 05/29/2025 | 45253 | US FOODS, INC.                    | USFOODS DIETARY FOOD COST                   | 2,984.41            |
| 05/15/2025 | 45197 | US FOODS, INC.                    | USFOODS DIETARY FOOD COSTS                  | 2,412.45            |
| 05/15/2025 | 45129 | US FOODS, INC.                    | USFOODS DIETARY FOOD COST                   | 3,362.69            |
| 05/15/2025 | 45304 | US FOODS, INC.                    | USFOODS DIETARY FOOD COST                   | 1,632.42            |
| 05/15/2025 | 45198 | VILLAGE PHARMACY                  | VILLAGE HSPTL IND DRUG SUPPLY APR 2025      | 3,509.73            |
| 05/15/2025 | 45358 | VOYA INSTITUTIONAL TRUST CO       | VOYA BENEFITS RETIREMENT PED 052525         | 16,486.75           |
| 05/29/2025 | 45254 | VOYA INSTITUTIONAL TRUST CO       | VOYA BENEFITS RETIREMENT PED 051125         | 16,562.27           |
| 05/29/2025 | 45130 | VOYA INSTITUTIONAL TRUST CO       | VOYA BENEFITS RETIREMENT PED 050125         | 16,205.90           |
| 05/15/2025 | 45255 | WERFEN USA LLC                    | WERFEN LAB GEN SUPPLY                       | 382.99              |
| 05/15/2025 | 45305 | WERFEN USA LLC                    | WERFEN LAB GEN SUPPLY                       | 271.21              |
| 05/14/2025 | 45306 | EMPLOYEE H                        | REIMB MILEAGE RCMH TO WMC 5/12-5/18/25      | 40.20               |
| 05/14/2025 | 45132 | ZONES LLC                         | ZONES ADMIN SUBS & DUES (RECVD 5/1)         | 2,289.75            |
|            |       |                                   |   | <b>1,058,508.80</b> |