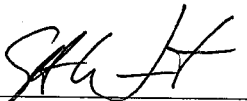


**NOTICE OF REGULAR MEETING OF THE
BOARD OF DIRECTORS OF THE
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

NOTICE is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on April 30, 2025 at Noon in the Hospital Conference Room, at which meeting the board will consider the following:

1. Approve the minutes of the regular Board Meeting of March 26, 2025 and take any action necessary.
2. Audience with visitors
3. Review 2024 Annual Departmental QI Report and take any action necessary.
4. Review 2025 Quarter 1 QI Summary and take any action necessary.
5. Consider annual review of the Board of Directors Bylaws and take any action necessary.
6. Consider Medical Staff Report, including appointment and/or reappointments and take any action necessary.
7. Consider EMS Report and take any action necessary.
8. Consider Safety Report and take any action necessary.
9. Consider transfer of bad debt accounts and take any action necessary.
10. Consider charity accounts and take any action necessary.
11. Consider financial statements for the month of March 2025 and take any action necessary.
12. Review and approve disbursements for the month of March 2025 and take any action necessary.
13. Receive Administrator's Report on informational items; no Board action needed.
14. Executive Session as authorized by Section 551.074 to discuss Personnel Matters.


Corey Wasicek, Administrator

4/25/25
Date

Refugio County Memorial Hospital District
March 26, 2025
Regular Board Meeting
Minutes

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held on March 26, 2025, in the Hospital Conference Room. The following were present: Sandye Ermis, President, Harry Lawson, Secretary and Directors Brad Gillespie, Bob Koonce, Lydia Aguirre and Richard Shaw. Also present: Corey Wasicek-Administrator, Lisa Azevedo, Michael Orr, Chris Ybarra, Joey Moehler and Ruby Martinez. Absent: Mr. Kenneth Wright

The meeting was called to order by Mrs. Ermis at 12:00 pm.

The motion was made by Mr. Gillespie; seconded by Mrs. Aguirre to approve the minutes of the regular Board Meeting of February 26, 2025. All voted for--the motion passed.

Mrs. Ermis welcomed visitors and read the Public Comments Announcement. Those who requested to speak to the board signed in before the meeting was called to order and were called in one at a time to comply with the fire code room capacity. Visitors expressed their support for Dr. Capek who also addressed the board by reading a poem by Rudyard Kipling.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to approve the tax sale properties presented. All voted for—the motion passed.

Based on the recommendation by Milliman, the motion was made by Mr. Koonce; seconded by Mr. Shaw that no contribution will be made to the Defined Benefit Pension plan this year. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Lawson to approve the Medical Staff Report. All voted for—the motion passed.

The motion was made by Mr. Koonce; seconded by Mrs. Aguirre to approve the EMS report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to approve the Safety report. All voted for—the motion passed.

The motion was made by Mr. Shaw; seconded by Mr. Gillespie to transfer 469 accounts in the amount of \$285,798.00 to bad debt. All voted for—the motion passed.

No charity accounts were presented.

The motion was made by Mr. Gillespie; seconded by Mr. Koonce to approve the financials for the month of February 2025 as presented. All voted for—the motion passed.

The motion was made by Mr. Shaw; seconded by Mr. Lawson to approve the disbursements for the month of February 2025 in the amount of \$1,345,184.19. All voted for—the motion passed.

Corey delivered his Administrator's report.

The motion was made by Mr. Lawson; seconded by Mrs. Aguirre to go into Executive Session at 1:17pm. All voted for—the motion passed.

The motion was made by Mr. Lawson seconded by Mrs. Aguirre to come out of Executive Session at 1:42pm. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Koonce to excuse Mr. Wright's absence. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Lawson to adjourn the meeting at 1:44 pm. All voted for—the motion passed.

Sandra Ermis, President
Board of Directors

Harry Lawson, Secretary
Board of Directors



Compassionate Care Is Our Motto

Refugio County Memorial Hospital District
Regular Board Meeting
Speaker Sign-In Sheet

**Signing in is required to speak during public comment
before the meeting is called to order.*

1. Ronny Phillips
2. [Signature]
3. Deborah Wilson
4. Melissa Mills
5. Gamer & Rosemary Kelly
6. David Wilson
7. Linda & James Pass
8. Crystal Talencia
9. Scott Payne
10. CARLOS L. RIVERA
11. Dee Schooley
12. Bill Schooley
13. [Signature] (Karel Cipek)
14. _____
15. _____



Compassionate Care Is Our Motto

MEDICAL STAFF REPORT
APRIL 2025

Deactivate:

ER Physician

Brett Zimmerman, MD



Topic	Discussion	Follow-up
<u>Patient/Employee Safety</u>	Nothing to report on.	
<u>CQI</u>	S. Pullin reports a reminder that you submit your work orders promptly, to ensure repairs are done within a timely manner. 2024 data for Social Determinants for Health (part 1 & 2) and Health Equity Attestation will all be submitted on April 1 st , 2025. There are 3 of the 5 new CMS required reporting measures. Reminders when trying to solve or improve a problem within your department please use the PDSA worksheet. Dietary manager Paula is working on a 3-fold tray card menu for swing-bed patients.	



Topic	Discussion	Follow-up
<u>INFECTION CONTROL</u>	V. Barraza reports New Employee Education regarding employee post-exposure protocol on HeathStream. Reminder to place all specimens in a biohazard bag prior to transport to the lab department. Also labeling specimens should be done at patient bedside to ensure the patient is identifying the information is correct. March cases: COVID – 4, FLU A – 11, FLU B- 1, RSV – 3.	
<u>MEDICAL EQUIPMENT</u>	Nothing to report on.	
<u>PRODUCT RECALLS</u>	Nothing to report on.	



Topic	Discussion	Follow-up
<u>UTILITY MANAGEMENT</u>	Nothing to report on.	
<u>IT</u>	Nothing to report on.	
<u>LIFE SAFETY</u>	J.Moehler reports cards were made with information and instructions on the ozone machines and how to operate.	
<u>EMERGENCY PREPAREDNESS</u>	J. Moehler Hurricane conference coming up in May. If you would like to go please let Joey know.	

BAD DEBT EXPENSE

March Bad Debt

Request the transfer of 493 accounts in the amount of \$349,661.00 to bad debt. These are accounts 121-150 days over their dates of service.

FINANCIAL STATEMENTS

For The Period Ending
March 31, 2025

MEMORIAL HOSPITAL
PROFIT AND LOSS STATEMENT
FOR THE MONTH ENDED MARCH 31, 2025

*** CURRENT PERIOD ***

**** YEAR TO DATE ****

	ACTUAL	BUDGET	OVER/UNDER		% VAR	ACTUAL	BUDGET	OVER/UNDER		
	-----	-----	-----		-----	-----	-----	-----		
PATIENT REVENUE:										
Inpatient	415,645	413,000	\$2,645	OV	0.64%	\$1,159,083	1,215,000	-\$55,917	UN	4.60%
Outpatient	2,562,103	2,610,000	-\$47,897	UN	1.84%	\$7,687,255	7,750,000	-\$62,745	UN	0.81%
Rural Health Clinic	171,942	167,000	\$4,942	OV	2.96%	\$541,946	497,000	\$44,946	OV	9.04%
	-----	-----	-----		-----	-----	-----	-----		-----
GROSS PATIENT REVENUE	3,149,690	3,190,000	-40,310	UN	1.26%	\$9,388,284	\$9,462,000	-\$73,716	UN	0.78%
REVENUE DEDUCTIONS:										
Medicare/Medicaid	421,956	604,000	-\$182,044	UN	30.14%	\$1,251,274	1,812,000	-\$560,726	UN	30.95%
Presumptive Charity	-159,269		-\$159,269	UN		-\$409,365	-170,000	-\$239,365	UN	
Bad Debt	437,310	330,000	\$107,310			\$881,824	990,000	-\$108,176		
Intergov Transactions	-4,962	-85,000								
Other	1,121,208	1,120,000	\$1,208	OV	0.11%	\$3,841,025	3,257,000	\$584,025	OV	17.93%
	-----	-----	-----		-----	-----	-----	-----		-----
OTAL REVENUE DEDUCTIONS	1,816,243	1,969,000	-\$152,757	UN	7.76%	5,564,758	5,889,000	-\$324,242	UN	5.51%
	-----	-----	-----		-----	-----	-----	-----		-----
NET PATIENT REVENUE	1,333,447	1,221,000	112,447	OV	9.21%	\$ 3,823,526	\$ 3,573,000	250,526	OV	7.01%
	=====	=====	=====	==	=====	=====	=====	=====	=====	=====
MISCELLANEOUS INCOME:										
Other Miscellaneous Income	212,353	39,333	\$173,020	OV	439.89%	\$246,593	\$117,999	\$128,594	OV	108.98%
Interest	36,284	33,000	\$3,284	OV	9.95%	\$160,311	\$99,000	\$61,311	OV	61.93%
	-----	-----	-----		-----	-----	-----	-----		-----
TOTAL MISC INCOME	248,637	72,333	176,304	OV	243.74%	\$406,904	216,999	189,905	OV	87.51%
	-----	-----	-----		-----	-----	-----	-----		-----
TOTAL NET REVENUE	1,582,084	1,293,333	\$288,751	OV	22.33%	\$4,121,947	3,789,999	\$331,948	OV	8.76%
	=====	=====	=====	==	=====	=====	=====	=====	=====	=====
OPERATING EXPENSES:										
Salaries	673,276	\$ 735,000	-\$61,724	UN	8.40%	\$2,000,587	\$2,205,000	-\$204,413	UN	9.27%
Benefits	333,634	\$ 198,000	\$135,634	OV	68.50%	\$950,257	\$594,000	\$356,257	OV	59.98%
ProFee/Physician Services	90,124	\$ 125,000	-\$34,876	UN	27.90%	\$335,848	\$375,000	-\$39,152	UN	10.44%
Insurance	12,390	\$ 40,000	-\$27,610	UN	69.03%	\$53,970	\$120,000	-\$66,030	UN	55.03%
Supplies	113,063	\$ 105,000	\$8,063	OV	7.68%	\$317,893	\$315,000	\$2,893	OV	0.92%
Utilities	17,157	\$ 21,000	-\$3,843	UN	18.30%	\$40,974	\$63,000	-\$22,026	UN	34.96%
Contract Services	304,518	\$ 310,000	-\$5,482	UN	1.77%	\$809,295	\$930,000	-\$120,705	UN	12.98%
Rental & Lease	9,227	\$ 7,500	\$1,727	OV	23.03%	\$31,445	\$22,500	\$8,945	OV	39.76%
Repairs & Maintenance	31,357	\$ 55,000	-\$23,643	UN	42.99%	\$97,085	\$170,000	-\$72,915	UN	42.89%
Other Expenses	169,341	\$ 150,000	\$19,341	OV	12.89%	\$429,573	\$450,000	-\$20,427	UN	4.54%
Depreciation Expense	95,315	\$ 92,000	\$3,315	OV	3.60%	\$280,191	\$276,000	\$4,191	OV	1.52%
	-----	-----	-----		-----	-----	-----	-----		-----
TOTAL OPERATING EXPENSES	1,849,402	1,838,500	\$10,902	OV	0.59%	5,347,118	5,520,500	-\$173,382	UN	3.14%
	=====	=====	=====	==	=====	=====	=====	=====	=====	=====
NET PROFIT BEFORE TAXES	-267,318	-545,167	\$277,849	OV	50.97%	-1,225,171	-1,730,501	\$505,330	OV	29.20%
	-----	-----	-----		-----	-----	-----	-----		-----
TAX REVENUE	301,893	298,879	\$3,014	OV	1.01%	\$905,679	\$896,638	\$9,041	OV	1.01%
	-----	-----	-----		-----	-----	-----	-----		-----
NET PROFIT/(LOSS)	34,575	-246,288	\$280,863	OV	114.04%	-\$319,492	-833,863	\$514,371	OV	61.69%
	=====	=====	=====	==	=====	=====	=====	=====	=====	=====

Refugio Memorial Hosptial
Balance Sheet
MARCH 31, 2025

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
ASSETS -----			
CURRENT ASSETS: -----			
CASH	\$1,332,504	\$1,966,199	-\$633,695
INVESTMENTS	\$ 14,276,453	\$ 14,524,479	-\$248,026
TOTAL CASH & INVESTMENTS	15,608,957	16,490,678	-\$881,721
PATIENT RECEIVABLES	10,381,617	10,617,202	-\$235,585
ALLOW FOR DOUBTFUL ACCTS	-9,048,614	-9,532,091	\$483,477
NET PATIENT RECEIVABLES	1,333,003	1,085,111	247,892
INTEREST RECEIVABLE	0	0	\$0
OTHER RECEIVABLES	174,310	174,310	\$0
TAXES RECEIVABLE (NET)	2,771,618	1,242,649	\$1,528,969
MEDICARE/MEDICAID ACCRUAL REC	0	0	\$0
INVENTORY	360,654	358,448	\$2,206
PREPAID EXPENSES	2,853	26,542	-\$23,689
EMS EDUCATION		0	\$0
TOTAL CURRENT ASSETS	20,251,395	19,377,738	873,657
DEPRECIATION FUND	7,566	7,566	\$0
FIXED ASSETS: -----			
LAND	44,168	44,168	\$0
RRHC	28,803	30,489	-\$1,686
LAND IMPROVEMENTS	23,282	25,650	-\$2,368
BUILDING/PLANT	4,102,441	4,202,122	-\$99,681
BUILDING SERVICES	4,834,239	4,848,353	-\$14,114
FIXED EQUIPMENT	512,679	520,001	-\$7,322
MAJOR MOVABLE EQUIPMENT	710,824	473,795	\$237,029
VEHICLES	179,086	192,315	-\$13,229
POOL	54,603	60,959	-\$6,356
WELLNESS CENTER BUILDING	834,781	902,405	-\$67,624
CIP	111,756	78,623	33,133
FIXED ASSET CLEARING	18,188	18,186	2
TOTAL FIXED ASSETS	11,454,850	11,397,066	\$57,784
NET PENSION ASSETS			\$0
DEFERRED OUTFLOWS OF RESOURCES- PENSIONS	145,797	145,797	\$0
TOTAL ASSETS	\$31,859,608	\$30,928,167	\$931,441

Refugio Memorial Hosptial
Balance Sheet
MARCH 31, 2025

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
LIABILITIES & CAPITAL -----			
CURRENT LIABILITIES: -----			
ACCOUNTS PAYABLE	\$756,551	\$964,887	-\$208,336
SALARY AND WAGES PAYABLE	205,800	102,852	\$102,948
VACATIONS PAYABLE	437,589	409,938	\$27,651
PAYROLL TAXES PAYABLE	50,684	50,684	\$0
TAXES PAYABLE	0	0	\$0
DUE TO/DUE FROM	825,005	825,005	\$0
LOAN PAYABLE	0	0	\$0
DEFERRED TAX REVENUE	1,627,100	0	\$1,627,100
REVENUE ACCRUAL	-36,310	-92,805	\$56,495
DEFERRED INCOME-DONATIONS	0	0	0
	-----	-----	-----
TOTAL CURRENT LIABILITIES	3,866,419	2,260,561	1,605,858
	-----	-----	-----
Net Pension Liability	0	0	0
DEFERRED INFLOWS OF RESOURCES- PENSION	207,550	207,550	0
	-----	-----	-----
LONG TERM DEBT-			
NOTE PAYABLE-PBX	0	0	0
	-----	-----	-----
TOTAL LIABILITIES	4,073,969	2,468,111	1,605,858
	-----	-----	-----
FUND BALANCE			
BEGINNING BALANCE	28,404,676	29,669,621	-\$1,264,945
DONATED CAPITAL	0	0	\$0
GAIN/(LOSS)	-296,552	-1,209,565	\$913,013
	-----	-----	-----
TOTAL FUND BALANCE	28,108,124	28,460,056	-351,932
	-----	-----	-----
TOTAL LIABILITIES & CAPITAL	<u>\$32,182,093</u> =====	<u>\$30,928,167</u> =====	<u>\$1,253,926</u> =====

MARCH 2025

YEAR: 2025

PRIOR

STATS

	Jan	Feb	Mar	YTD	YTD	VARIANCE	PATIENT	YTD	PRIOR YTD	VAR
ACUTE ADMISSIONS	5	5	4	14	23	-9		Mar-25	Mar-24	
SWING BED ADMISSIONS	5	3	3	11	15	-4				
ACUTE DISCHARGES	5	5	4	14	23	-9				
MEDICARE DISCHARGES	4	3	3	10	15	-5	DAYS	DAYS	DAYS	0
MEDICAID DISCHARGES	0	0	0	0	7	-7	11	40	40	
INDIGENT DISCHARGES	0	0	0	0	0	0	% MEDICARE			
INS & OTHER DISCHARGES	1	2	1	4	5	-1	9.09%	45.00%	49.80%	-4.80%
SWING BED DISCHARGES	3	5	3	11	13	-2	% MEDICARE MC			
ACUTE TOTAL PATIENT DAYS	15	14	11	40	66	-26	63.64%	28%	39.00%	
MEDICARE PATIENT DAYS	11	6	1	18	39	-21	% MEDICAID			
MEDICARE MC PATIENT DAYS	3	1	7	11	19	-8	0.00%	0.00%	3.21%	-3.21%
MEDICAID PATIENT DAYS	0	0	0	0	4	-4	% INDIGENT			
INDIGENT PATIENT DAYS	0	0	0	0	0	0	0.00%	0.00%		0.00%
INS & OTHER PAT DAYS	1	7	3	11	6	5	% OTHER			
TOTAL SWING BED PT DAYS	51	42	82	175	193	-18	27.27%	27.50%	9.64%	17.86%
AVERAGE CENSUS	0.48	0.48	0.35	1.29	0.84	0.45				
CUMULATIVE DAYS/MONTH	31	60	91							
CUMULATIVE AVERAGE CENSUS	0.48	0.48	0.44							
AVERAGE LOS	3.00	2.80	2.75	2.86	2.87	-0.01		Avg LOS	2.86	
OPERATIONS	0	0	0	0	0	0				
OR PROCEDURES	0	0	0	0	0	0				
E. R. VISITS	357	311	308	976	978	-2				
CUM E.R. VISITS	357	668	976	21,914						
CUM AVE DAILY E.R. VISITS	11.52	11.13	10.73	8.25391						
TREATMENT ROOM VISITS	22	34	19	75	79	-4				
OBSERVATION HOURS	559	751	914	2224	1309					
LAB TESTS	3708	3129	3247	10084	8324	1760				
X-RAYS	289	204	210	703	621	82				
EKG	99	85	90	274	203	71				
ULTRASOUND	12	21	14	47	40	7				
CAT SCANS	142	124	142	408	373	35				
MRI	4	8	12	24	20	4				
ECHO	8	6	14	28	23	5				
BONE DENSITY	4	4	6	14	12	2				
PT-MODS	1263	1282	1460	4005	4672	-667				
RT-TREAT	303	489	406	1198	525	673				
TOTAL OUTPATIENT VISITS	2066	1948	1968	5982	5721	261				
CUMULATIVE OUTPATIENT VISITS	2066	4014	5982							
CUM. AVE. DAILY O/P VISITS	66.65	66.90	65.74							

Mar-25

	RHC				WMC			ATMC		Tele Med		NH		MAR Clinic Totals	RHC	YTD Tele Med	NH	Total
Mascarenhas MD	284	10	9	3	81	303	805	8	245	1,058								
Chapek MD	30	0	0	1	0	30	437	13	0	450								
Stormi Campbell	44	48	1	2		93	144	2	0	146								
Staples, FNP	95	-	27	-	-	122	356	7	0	363								
Wineman, PA	28	167	-	7	-	202	674	33	0	707								
Jennifer Smone, NP	130	0	0	1	0	130	434	1	0	435								
Janet Orduno	0	0	0	0	0	0	44	0	0	44								
Totals	611	225	37	14	81	880	2894	64	245	3203								

YTD

Mascarenhas	1	1
Welsh	2	8
Chapek	1	3
Simon	0	1

[illegible]

Indigent Care Assistance
Monthly Report MARCH 31, 2025

Month of	Other Hospital Services	Physician Services	Pharmacy Services	Other Expense	Total Outside Expense	Last Year	Refugio Hospital Expenses	Last Year
January	\$ -	\$16.04	\$2,475.31	\$0.00	\$2,491.00	\$5,527.72	\$12,983.70	\$6,113.78
February	\$ -	\$47.68	\$2,801.75	\$0.00	\$2,849.43	\$2,313.97	\$5,227.23	\$31,610.35
March	\$ -	\$480.00	\$2,797.04	\$0.00	\$3,277.04	\$2,571.43	\$6,995.56	\$8,687.81
April	\$ -			\$0.00		\$2,544.57		\$17,051.20
May	\$ -			\$0.00		\$1,916.08		\$27,693.13
June	\$ -			\$0.00		\$1,518.13		\$23,678.31
July	\$ -			\$0.00		\$1,639.45		\$45,895.82
August	\$ -			\$0.00		\$2,866.40		\$12,053.76
September	\$ -			\$0.00		\$2,161.25		\$23,726.52
October	\$ -			\$0.00		\$2,279.96		\$27,237.08
November	\$ -			\$0.00		\$1,988.32		\$0.00
December				0.00		\$2,706.16		\$ 57,347
TOTAL	\$ -	\$ 544	\$ 8,074	\$ -	\$ 8,617	\$ 30,033	\$ 25,206	\$ 281,095

TOTAL DISBURSEMENTS

March 2025

\$1,034,193.42

CHECK REIMBURSEMENT MARCH 2025				
Check Date	Check No	Payee Name	Internal Remarks	Payment Amount
03/06/2025	44597	11:11 SYSTEMS INC.	11:11 ILAND CLOUD BU MAR 2025	\$257.04
03/20/2025	44728	ADVANTAGE MEDICAL	PT MINOR EQUIP	\$1,215.00
03/20/2025	44729	AEROHEAD GROUP, INC	AEROHEAD BUILDING SERVICES	\$37,700.00
03/20/2025	44729	AEROHEAD GROUP, INC	AEROHEAD ER GEN SUPPLY	\$650.00
03/20/2025	44729	AEROHEAD GROUP, INC	AEROHEAD BUILDING SERV	\$9,114.00
03/20/2025	44730	AIRGAS USA, LLC	EMS CYL RENTAL JAN (RECVD 3/19/25)	\$187.72
03/27/2025	44779	AIRGAS USA, LLC	AIRGAS EMS MED SUPPLY	\$190.24
03/20/2025	44730	AIRGAS USA, LLC	AIRGAS MATL MANGMNT	\$1,091.54
03/20/2025	44730	AIRGAS USA, LLC	AIRGAS PLANT OPS GEN SUPPLY	\$456.11
03/13/2025	44675	AIRGAS USA, LLC	AIRGAS MAT'L MNGMNTS MED SUPPLY	\$745.76
03/20/2025	44730	AIRGAS USA, LLC	AIRGAS PLANT OPS GEN SUPPLY	\$109.64
03/20/2025	44730	AIRGAS USA, LLC	EMS CYL RENTAL FEB	\$164.84
03/13/2025	44675	AIRGAS USA, LLC	AIRGAS CYL RNTL MM/RT/PO 02/01-02/28/25	\$903.16
03/13/2025	44675	AIRGAS USA, LLC	AIRGAS MAT'L MNGMNTS MED SUPPLY	\$692.16
03/06/2025	44598	AIRGAS USA, LLC	AIRGAS MAT'L MANGMNTS MED SUPPLY	\$1,437.92
03/20/2025	44732	AMAZON CAPITAL SERVICES, IN	SUPPLIES	\$66.90
03/13/2025	44676	AMAZON CAPITAL SERVICES, IN	AMAZON HEALTH INFO GEN SUPPLY	\$144.02
03/06/2025	44599	AMAZON CAPITAL SERVICES, IN	AMAZON RT GEN SUPPLY	\$37.67
03/27/2025	44780	AMAZON CAPITAL SERVICES, IN	AMAZON EMS GEN SUPPLY	\$404.03
03/20/2025	44733	AMERICAN SOLUTIONS FOR	SUPPLIES	\$190.58
03/13/2025	44677	AOC AUTO PARTS	AOC EMS REPAIR AND MAINT	\$60.00
03/27/2025	44781	AOC AUTO PARTS	AOC PLANT OPS REPAIR AND MAINT	\$77.63
03/13/2025	44678	AT&T	ATT WMC PHONES 3615435414 642 8 2/27-3/26	\$401.88
03/13/2025	44679	AT&T MOBILITY	ATT EMS CELL PHONES FEB 2025	\$626.64
03/27/2025	44782	AT&T MOBILITY	ATT EMS CELL PHONES MAR 2025	\$880.93
03/06/2025	44600	BALANCE BRIDGE ADMINISTRA	BB DEDUCT & PREM 3/1/25-3/31/25	\$1,425.00
03/06/2025	44602	BAXTER HEALTHCARE CORP	BAXTER PHARM DRUG SUPPLIES	\$21.32
03/20/2025	44734	BAYER HEALTHCARE	SUPPLIES	\$957.75
03/06/2025	44603	BAYER HEALTHCARE	SUPPLIES	\$638.50
03/06/2025	44604	BEAM HEALTHCARE	BEAM ECHO/TELEHEALTH SERV FEB 2025	\$513.97
03/20/2025	44735	BECKMAN COULTER INC	BECKMANCOULTER LAB GEN SUPPLY	\$686.57
03/20/2025	44735	BECKMAN COULTER INC	BECKMANCOULTER SERVICE BILLING IRIS MAR 20	\$828.35
03/13/2025	44680	BECKMAN COULTER INC	BECKMANCOULTER LAB/GEN SUPPLY	\$5,352.35
03/06/2025	44605	BECKMAN COULTER INC	BECKMAN COULTER LAB/GEN SUPPLY	\$6,824.18
03/27/2025	44783	BECKMAN COULTER INC	BECKMANCOULTER LAB GEN SUPPLY	\$2,706.94
03/06/2025	44606	BOUND TREE MEDICAL LLC	BOUNDTREE EMS MED SUPPLY	\$1,163.64
03/27/2025	44784	BOUND TREE MEDICAL LLC	BOUNDTREE EMS GEN SUPPLY	\$2,225.40
03/20/2025	44736	BOUND TREE MEDICAL LLC	BOUND TREE GEN SUPPLY	\$954.47
03/06/2025	44593	BRYANT, ALAN	COPANO IT MONTHLY SERV MAR 2025	\$11,375.00
03/13/2025	44681	CANON MEDICAL SYSTEMS USA	CANON CT SCAN CONT SERV: APR 2025	\$5,197.50
03/13/2025	44682	CARDINAL HEALTH HOUSTON	CARDINAL PHARM DRUG SUPPLIES	\$1,854.24
03/06/2025	44607	CARDINAL HEALTH HOUSTON	CARDINAL PHARM DRUG SUPPLIES	\$4,993.28
03/20/2025	44737	CARDINAL HEALTH HOUSTON	CARDINAL PHARM DRUG SUPPLIES	\$3,373.92
03/27/2025	44785	CARDINAL HEALTH HOUSTON	CARDINAL PHARM DRUG SUPPLIES	\$23,522.73
03/13/2025	44683	CARESFIELD LLC.	CARESFIELD LAB GEN SUPPLY	\$406.04
03/27/2025	44786	CDW GOVERNMENT	CDW ER GEN SUPPLY	\$675.50
03/20/2025	44738	CENTERPOINT ENERGY	CENTERPOINT SPEC CLINIC GAS MAR 2025	\$98.12

03/27/2025	44787	CENTERPOINT ENERGY	CENTERPOINT RCMH GAS 2/12/25-3/13/25 ACCT	\$2,484.22
03/06/2025	44608	CEPHEID US	CEPHEID LAB GEN SUPPLY	\$5,489.72
03/06/2025	44609	CERNER CORP c/o ORACLE AMB	CERNER USAGE BILLING PATIENT STATEMENTS	\$4,364.89
03/06/2025	44609	CERNER CORP c/o ORACLE AMB	CERNER USAGE BILLING PATIENT STATEMENTS	\$63.92
03/06/2025	44609	CERNER CORP c/o ORACLE AMB	CERNER HOSP OQR QUAL CHK	\$792.00
03/27/2025	44788	CERNER CORP c/o ORACLE AMB	CERNER EMR SUPPORT	\$15,144.00
03/06/2025	44609	CERNER CORP c/o ORACLE AMB	CERNER FTF SCHED 1	\$77,551.94
03/27/2025	44789	CHARLES A. WATTS, D.D.S.	INDG PRGM 10/15/25 DENTAL EXAM/XRAY/EXTR	\$224.00
03/27/2025	44789	CHARLES A. WATTS, D.D.S.	INDG PRGM 2/13/25 DENTAL EXAM/XRAY/EXTRA	\$256.00
03/13/2025	44684	CHARTER COMMUNICATIONS	CHARTER ADMIN INTERNET MAR 2025	\$3,072.32
03/27/2025	44790	CHARTER COMMUNICATIONS	CHARTER HOSP PHONES 3/14-4/13/25	\$179.18
03/06/2025	44610	CHRISTIE MAYER MS, RD, LD	CMAYER NUTRITION SERV FEB 2025	\$1,000.00
03/20/2025	44739	CITIZENS MEDICAL PROFESSION	REF INDG PRGM 1/22/25: A CUELLAR	\$47.68
03/20/2025	44740	CLINICAL PATHOLOGY LABS	OUTSIDE LAB SERV FEB 2025	\$8,076.25
03/27/2025	44791	COLE-PARMER	COLEPARMER EMS REPAIR AND MAINT	\$478.74
03/20/2025	44741	CONCORDANCE HEALTHCARE S	SUPPLIES	\$450.46
03/27/2025	44792	CULLIGAN OF VICTORIA	CULLIGAN BW 5GAL	\$199.90
03/20/2025	44742	CULLIGAN OF VICTORIA	CULLIGAN BW 5 GAL	\$176.70
03/06/2025	44611	CULLIGAN OF VICTORIA	CULLIGAN BW 5 GAL	\$242.90
03/13/2025	44685	DATA SEARCH EARLY OUT	DATA SEARCH COLLECTION FEES 03/12/25	\$359.67
03/27/2025	44793	DATA SEARCH EARLY OUT	DATASEARCH COLLECTION FEES	\$691.64
03/06/2025	44612	DATA SEARCH EARLY OUT	DATASEARCH COLLECTION FEES 3/3/25	\$450.93
03/20/2025	44743	DATA SEARCH EARLY OUT	DATA SEARCH COLLECTION FEES	\$345.04
03/06/2025	44612	DATA SEARCH EARLY OUT	DATA SEARCH COLLECTION FEES 03/05/25	\$350.90
03/20/2025	44744	DEWITT POTH & SON	DEWITT ADMIN/WMC GEN SUPPLY	\$2,281.18
03/06/2025	44613	DEWITT POTH & SON	DEWITTPOTH ADMIN GEN SUPPLY	\$671.20
03/27/2025	44794	DEWITT POTH & SON	DEWITTPOTH WMC GEN SUPPLY	\$80.31
03/13/2025	44686	DIRECT ENERGY BUSINESS	DIRECT ENERGY ELEC ALL DEPTS FEB 2025	\$9,044.50
03/13/2025	44687	DMS HEALTH TECHNOLOGIES	DMS RAD CONT SERV FEB 2025	\$6,400.00
03/27/2025	44795	DODS AND ASSOCIATES	DODS WMC REPAIR AND MAINT	\$1,418.00
03/06/2025	44615	DODS AND ASSOCIATES	DODS CLINICS PHONE MAINT MAR 2025	\$902.00
03/27/2025	44796	ELK VALLEY LLC	ELK VALLEY WMC RENT APR 2025	\$900.00
03/06/2025	44616	EM3 NETWORKS, LLC.	EM3 PHN & INTRT SERV MAR 2025	\$1,299.37
03/06/2025	44617	EMEDCO INC	EMEDCO PLANT OPS GEN SUPPLY	\$212.95
03/06/2025	44601	EMPLOYEE A	REIMB BAKED GOODS YHUDSON RETIRE PARTY	\$34.70
03/20/2025	44745	EMPLOYEE A	REIMB MILEAGE RRHC TO ATMC 3/10-3/14	\$132.66
03/20/2025	44745	EMPLOYEE A	REIMB MAIL FEE 03/11/25	\$5.70
03/06/2025	44614	EMPLOYEE A	REIMB MILEAGE RRHC TO ATMC 02/24-02/28/25	\$176.88
03/06/2025	44634	EMPLOYEE C	REIMB MILEAGE RCMH TO ATMC 3/2/25	\$44.22
03/13/2025	44700	EMPLOYEE D	REIMB MILEAGE WMC TO RCMH 2/27-3/6/25	\$48.24
03/06/2025	44654	EMPLOYEE D	REIMB PAINT TOUCH UP EMS STATION	\$10.39
03/13/2025	44701	EMPLOYEE E	REIMB OF GLASSES REPLACEMENT 3/6/25	\$129.85
03/13/2025	44723	EMPLOYEE F	REIMB MILEAGE RCMH TO WMC 2/27-3/7/25	\$56.28
03/20/2025	44731	EMPLOYEE H	REIMB MILEAGE RCMH TO WMC 2/17-2/21	\$40.20
03/20/2025	44731	EMPLOYEE H	REIMB MILEAGE RCMH TO WMC 03/10-03/14	\$40.20
03/27/2025	44803	EMPLOYEE G	REIMB MILEAGE WMC TO RCMC 3/13-3/25/25	\$80.40
03/27/2025	44804	EMPLOYEE I	REIMB MILEAGE RRHC TO ATMC 3/17,3/19,3/21	\$132.66
03/27/2025	44807	EMPLOYEE K	REIMB MEAL PT XFER TO SA 03/19/25	\$22.79
03/27/2025	44814	EMPLOYEE D	REIMB MILEAGE/MEAL CBRAC MEETING 03/26/2	\$77.93

03/13/2025	44688	EPICC VASCULAR CORPUS CHRI	EPICC VASCULAR MID LINE PLACEMENT C.PERAL	\$656.00
03/27/2025	44797	EPICC VASCULAR CORPUS CHRI	EPICC PICC LINE/DC CENT LINE/ MISSION PERALEZ	\$781.00
03/20/2025	44746	EPICC VASCULAR CORPUS CHRI	EPICC CENT LINE/PICC LINE/MISSION CPERALEZ	\$781.00
03/06/2025	44618	EXPERIAN HEALTH, INC	EXPERIAN CLAIM SUPPORT FEB 2025	\$146.72
03/27/2025	44798	FEDEX	FEDEX LAB POSTAGE	\$231.76
03/27/2025	44799	FISHER HEALTHCARE	FISHER LAB GEN SUPPLY	\$3.45
03/13/2025	44689	FISHER HEALTHCARE	FISHER LAB GEN SUPPLY	\$312.72
03/20/2025	44747	FISHER HEALTHCARE	FISHER LAB GEN SUPPLY	\$125.48
03/06/2025	44619	FISHER HEALTHCARE	FISHER LAB GEN SUPPLY	\$704.88
03/13/2025	44690	FITZSIMMONS MARK MA LPC	MFITZSIMMONS SOC SERV FEB 2025	\$975.00
03/27/2025	44800	FRONTIER COMMUNICATIONS	FRONTIER ATMC PHONES MAR 2025	\$744.86
03/13/2025	44691	GALLS. LLC	GALLS EMS UNIFORMS	\$1,506.24
03/13/2025	44692	GE PRECISION HEALTHCARE LLC	GE ULTRASOUND CONT SERV 3/1-3/31/25	\$867.30
03/06/2025	44620	GRAINGER	GRAINGER PLANT OPS GEN SUPPLY	\$402.03
03/13/2025	44693	GUARD MASTER FIRE & SAFETY	GUARD MASTER EMS REPAIR AND MAINT	\$2,300.00
03/20/2025	44748	GULF COAST PAPER	SUPPLIES	\$437.39
03/06/2025	44621	GULF COAST PAPER	SUPPLIES	\$204.45
03/13/2025	44694	GULF COAST PAPER	SUPPLIES	\$509.55
03/13/2025	44695	HANJAK INDUSTRIES LLC	HANJAK EMS REPAIR AND MAINT	\$1,246.17
03/06/2025	44622	HARD CORE SUPPLY	HARDCORE SUPPLY PLANT OPS GEN SUPPLY	\$40.84
03/13/2025	44696	HEALTH CARE LOGISTICS INC	HEALTHCARE LOG PHARM DRUG SUPPLIES	\$137.57
03/06/2025	44623	HEALTH CARE LOGISTICS INC	HEALTHCARE LOGISTICS PHARM GEN SUPPLY	\$139.73
03/06/2025	44623	HEALTH CARE LOGISTICS INC	HEALTHCARE LOGISTICS PHARM GEN SUPPLY	\$38.48
03/20/2025	44749	HEALTH CARE LOGISTICS INC	HEALTHCARE LOGISTICS PHARM GEN SUPPLY	\$115.28
03/13/2025	44697	HEB CREDIT RECEIVABLES	HEB DIETARY FOOD COST	\$409.40
03/20/2025	44750	HEB CREDIT RECEIVABLES	HEB DIETARY FOOD COST	\$413.18
03/06/2025	44624	HEB CREDIT RECEIVABLES	HEB DIETARY FOOD COST	\$328.50
03/27/2025	44801	HEB CREDIT RECEIVABLES	HEB DIETARY FOOD COST	\$351.35
03/13/2025	44698	HILL COUNTRY DAIRIES	HILL COUNTRY DAIRIES DIETARY FOOD COST	\$125.74
03/06/2025	44625	HILL COUNTRY DAIRIES	HILL COUNTRY DAIRIES DIETARY FOOD COST	\$95.94
03/20/2025	44751	HILL COUNTRY DAIRIES	HILL COUNTRY DAIRIES DIETARY FOOD COST	\$222.40
03/27/2025	44802	HILL COUNTRY DAIRIES	HILLCOUNTRYDAIRIES DIETARY FOOD COST	\$95.94
03/13/2025	44699	HUNTER PHARMACY SERVICES	HUNTER PHARM CONT SERV FEB 2025	\$13,708.60
03/20/2025	44752	IHM	IHM CONS FOR CREDENTIALING MAR 1-15, 2025	\$1,425.00
03/06/2025	44626	IHM	IHM CONS FOR CREDENTIALING FEB 16-28,2025	\$1,425.00
03/13/2025	44672	IMAGINE 360 ADMINISTRATOR	IMAGINE360 INS CLAIMS 03/11/25	\$14,273.84
03/20/2025	44725	IMAGINE 360 ADMINISTRATOR	IMAGINE360 INS CLAIMS 03/18/25	\$3,896.69
03/06/2025	44627	IMAGINE 360 ADMINISTRATOR	IMAGINE360 INS PREM MARCH 2025	\$29,672.46
03/06/2025	44594	IMAGINE 360 ADMINISTRATOR	IMAGINE 360 MED CLAIMS 3/4/25	\$118,548.23
03/27/2025	44776	IMAGINE 360 ADMINISTRATOR	IMAGINE360 INS CLAIMS 03/25/25	\$46,795.62
03/06/2025	44628	ITA RESOURCES INC	ITA RT CONT SERV FEB 2025	\$20,516.86
03/20/2025	44753	JOHNSON CONTROLS INC	QRTLY BILLING SEC SERV APR-JUNE (AMORTIZED)	\$3,621.07
03/06/2025	44631	JUSTIN KIRSCH	JUSTIN KIRSCH EMS MINOR EQUIP	\$4,500.00
03/06/2025	44632	KEMPER, THANA	TKEMPER CONS SERV FEB 2025	\$2,000.00
03/06/2025	44633	KHCR REVENUE CYCLE SERVICE	KHCR ENDEAVOR BILLING & COLL SERV FEB 2025	\$51,862.04
03/20/2025	44754	KOETTER FIRE PROTECTION	PLANT OPS GEN SUPPLY	\$876.95
03/20/2025	44755	LEGAL SHIELD	LEGAL SHIELD ID PROTECTION MAR 2025: GROUP	\$140.55
03/06/2025	44635	MCKESSON MEDICAL SURGICAL	MCKESSON LAB GEN SUPPLY	\$1,266.41
03/27/2025	44805	MCKINZIE JOHNSON	MJOHNSON WTR AERO 3/4,3/6,3/11	\$45.00

03/13/2025	44702	MCKINZIE JOHNSON	MJOHNSON WTR AERO 2/17,2/25,2/27/25	\$45.00
03/06/2025	44636	MED WATER SYSTEMS	MED WATER LAB GEN SUPPLY	\$1,081.04
03/27/2025	44806	MEDLINE INDUSTRIES INC	SUPPLIES	\$2,350.06
03/13/2025	44703	MEDLINE INDUSTRIES INC	SUPPLIES	\$5,082.25
03/20/2025	44756	MEDLINE INDUSTRIES INC	MEDLINE LAB GEN SUPPLY	\$4,642.97
03/06/2025	44637	MEDLINE INDUSTRIES INC	MEDLINE LAB GEN SUPPLY	\$4,505.14
03/13/2025	44704	MEMORIAL MEDICAL CENTER	MMC PHARM DRUG SUPPLIES	\$262.04
03/06/2025	44595	MICHAEL J ORR CONSULTING,	MORR CONS SERV 2/17-3/2/25	\$8,377.84
03/20/2025	44726	MICHAEL J ORR CONSULTING,	MORR CONS SERV 3/3-3/16/25	\$8,170.91
03/13/2025	44705	MILLIMAN	MILLIMAN 2024 ANNUAL VALUE REPORT JAN WC	\$940.00
03/06/2025	44638	MIMEDX GROUP, INC	MIMEDX PT MED SUPPLY	\$9,840.00
03/20/2025	44757	MXR IMAGING, INC.	SUPPLIES	\$1,319.25
03/27/2025	44808	NANOSONICS, INC	NANOSONICS US GEN SUPPLY	\$2,300.00
03/13/2025	44706	NATIONAL BUGMOBILES INC	BUGMOBILES ATMC PEST CONT MAR 2025	\$45.00
03/13/2025	44706	NATIONAL BUGMOBILES INC	BUGMOBILES WMC MNTHLY SERV MAR 2025	\$45.00
03/06/2025	44639	NATIONAL BUGMOBILES INC	BUGMOBILES HOSP MNTHLY PEST CONTROL MAI	\$255.00
03/13/2025	44706	NATIONAL BUGMOBILES INC	BUGMOBILES RRHC REPAIR AND MAINT	\$300.00
03/13/2025	44707	NEPHRON STERILE COMPOUND	NEPHRON PHARM DRUG SUPPLIES	\$158.94
03/27/2025	44809	O REILLY AUTO PARTS	ORIELLY PLANT OPS REPAIR AND MAINT	\$16.98
03/06/2025	44640	O REILLY AUTO PARTS	OREILLY EMS GEN SUPPLY	\$29.14
03/20/2025	44758	O REILLY AUTO PARTS	OREILLY PLANT OPS GEN SUPPLY	\$41.98
03/06/2025	44641	ODP BUSINESS SOLUTIONS, LLC	SUPPLIES	\$424.47
03/27/2025	44810	ODP BUSINESS SOLUTIONS, LLC	ODP LAB/PT GEN SUPPLY	\$193.18
03/13/2025	44708	ODP BUSINESS SOLUTIONS, LLC	ODP LAB/ADMIN SUPPLY	\$178.66
03/06/2025	44643	OFFICE OF ATTY GENERAL	TX OAG 001 317 7670 2015 EM 5064	\$179.08
03/06/2025	44644	OFFICE OF ATTY GENERAL	TX OAG 001 200 1051 2009 EM 5028	\$130.71
03/06/2025	44645	OFFICE OF ATTY GENERAL	TX OAG ORDER # 2024-05-13864	\$417.37
03/20/2025	44761	OFFICE OF ATTY GENERAL	TX OAG 001 200 1051 2009 EM 5028	\$130.71
03/06/2025	44642	OFFICE OF ATTY GENERAL	TX OAG 0013 9925 8220 1910 1298	\$139.47
03/20/2025	44759	OFFICE OF ATTY GENERAL	TX OAG 0013 9925 8220 1910 1298	\$139.47
03/20/2025	44760	OFFICE OF ATTY GENERAL	TX OAG 001 317 7670 2015 EM 5064	\$179.08
03/20/2025	44762	OFFICE OF ATTY GENERAL	TX OAGORDER# 2024-05-13864	\$417.37
03/06/2025	44646	OFFICE THREE SIXTY, INC	OFFICE 360 LAB/ADMIN SUPPLY	\$41.23
03/13/2025	44709	OFFICE THREE SIXTY, INC	SUPPLIES	\$216.80
03/13/2025	44710	OMNICELL, INC	OMNICELL PHARM/NURSING/ER GEN SUPPLY	\$2,155.81
03/20/2025	44763	OMNICELL, INC	OMNICELL MAJOR MOVABLE EQUIP	\$5,410.00
03/13/2025	44710	OMNICELL, INC	OMNICELL PHARM MINOR EQUIP	\$4,026.96
03/13/2025	44710	OMNICELL, INC	OMNICELL PHARM GEN SUPPLY	\$266.16
03/20/2025	44763	OMNICELL, INC	OMNICELL PHARM GEN SUPPLY	\$610.00
03/13/2025	44711	PARKER LUMBER	PARKERS HOUSKEEPING MINOR EQUIP/PLANT GE	\$168.53
03/27/2025	44811	PARKER LUMBER	PARKERS EMS GEN SUPPLY	\$44.96
03/06/2025	44647	PARKER LUMBER	PARKERS PLANT OPS GEN SUPPLY	\$136.70
03/20/2025	44764	PARKER LUMBER	PARKERS ADMIN REPAIR & MAINT	\$227.18
03/06/2025	44648	PATHOLOGISTS BIO-MEDICAL L	PATH BIO MED MEDICAL DIRECTOR FEES FEB 202	\$225.00
03/20/2025	44727	PCA Rx	PCARX PRIOR AUTH FEES	\$250.00
03/06/2025	44596	PCA Rx	PCA RX PHARM CLAIMS ED 030225	\$426.88
03/06/2025	44596	PCA Rx	PCA RX PHARM CLAIMS ED 022825	\$11,845.40
03/06/2025	44596	PCA Rx	PCARX PRIOR AUTH FEES	\$75.00
03/06/2025	44649	PERFORMANCE HEALTH	PERFORMANCE HEALTH PT GEN SUPPLY	\$241.17

03/27/2025	44777	PHYSICIAN C	PHY SAL 03/31/25	\$10,833.33
03/13/2025	44674	PHYSICIAN M	ADV1 PT/RAD/SURG/SOC SERV	\$400.00
03/13/2025	44674	PHYSICIAN M	HAS ER COV (12HR) 03/04/25	\$1,500.00
03/13/2025	44674	PHYSICIAN M	SAT CLINIC COV 03/08/25	\$1,500.00
03/13/2025	44674	PHYSICIAN M	ER COV (12HR) 03/11/25	\$1,500.00
03/13/2025	44674	PHYSICIAN M	HAS MED DIR EMS 03/15/25	\$500.00
03/13/2025	44674	PHYSICIAN M	MED DIR ER 03/15/25	\$500.00
03/13/2025	44674	PHYSICIAN M	ADV2 LAB/RT/PHARM/DIET	\$400.00
03/13/2025	44674	PHYSICIAN M	MED DIR ATC 03/15/25	\$500.00
03/13/2025	44674	PHYSICIAN M	MED DIR WMC 03/15/25	\$500.00
03/13/2025	44674	PHYSICIAN M	MED DIR RRHC 03/15/25	\$500.00
03/13/2025	44674	PHYSICIAN M	NON RHC FEB 2025	\$816.89
03/13/2025	44674	PHYSICIAN M	PHY SAL 03/15/25	\$12,750.00
03/13/2025	44673	PHYSICIAN C	PHY SAL 03/15/25	\$10,833.33
03/13/2025	44673	PHYSICIAN C	NON RHC FEB 2025	\$1,770.85
03/06/2025	44629	PHYSICIAN J	HOSP NOTES 2/17-3/2/25	\$3,240.00
03/27/2025	44817	PHYSICIAN K	REIMB DIABETES CONF 7/18/25	\$450.00
03/27/2025	44778	PHYSICIAN M	PHY SAL 03/31/25	\$12,750.00
03/27/2025	44778	PHYSICIAN M	ER COV 03/19/25	\$1,500.00
03/27/2025	44778	PHYSICIAN M	CLINIC COV 03/22/25	\$1,500.00
03/27/2025	44778	PHYSICIAN M	ER COV 03/25/25	\$1,500.00
03/27/2025	44778	PHYSICIAN M	MED DIR WMC 03/31/25	\$500.00
03/27/2025	44778	PHYSICIAN M	MED DIR ATC 03/31/25	\$500.00
03/27/2025	44778	PHYSICIAN M	MED DIR RHC 03/31/25	\$500.00
03/27/2025	44778	PHYSICIAN M	PHONE REIMB 03/31/25	\$250.00
03/06/2025	44661	PHYSICIAN S	HOSP NOTES 02/24-02/28/25	\$450.00
03/13/2025	44715	PHYSICIAN S	HOSP NOTES 3/3 & 3/7/25	\$1,080.00
03/06/2025	44630	PHYSICIAN W	ER COV FEB 2025	\$19,360.00
03/27/2025	44812	PITNEY BOWES GLOBAL FINANCIAL	PITNEYBOWES POSTAGE LEASE QTRLY CONT:0040	\$221.94
03/20/2025	44765	PRESS GANEY ASSOCIATES, INC	PRESSGANNEY INPATIENT MED PRAC CONT FEES F	\$685.08
03/06/2025	44650	PRO FIRE PROTECTION INC	PROFIRE PLANT OPS REPAIR AND MAINT	\$244.50
03/06/2025	44651	PROASSURANCE INDEMNITY CO	PROASSURANCE MALPRACTICE PREM: JOHN WEL	\$9,835.00
03/06/2025	44652	REFUGIO COUNTY W CID NO 1	REF CO ATMC WTR SERV FEB 2025	\$113.75
03/06/2025	44653	REFUGIO WATER WORKS	REF WTR RCMH WTR SERV	\$1,106.52
03/06/2025	44653	REFUGIO WATER WORKS	REF WTR RRHC WTR SERV	\$128.12
03/06/2025	44653	REFUGIO WATER WORKS	REF WTR WC WTR SERV	\$401.16
03/06/2025	44653	REFUGIO WATER WORKS	REF WTR SPC CLNC WTR SERV	\$118.32
03/27/2025	44813	RESOUND NETWORKS LLC	RESOUND ATMC INTERNET MARCH 2025	\$101.36
03/06/2025	44655	SCHINDLER ELEVATOR CORP	SCHINDLER MNTHLY ELEVATOR MAINT 3/1-3/31	\$666.74
03/20/2025	44766	SERVICE JUNCTION INC	SERVICE JUNCTION DIETARY REPAIR AND MAINT	\$1,475.00
03/20/2025	44766	SERVICE JUNCTION INC	SERVICE JUNCTION PT REPAIR AND MAINT	\$2,933.69
03/27/2025	44815	SHRED-IT USA	SHREDIT RCMH/WMC SHRED SERV	\$431.41
03/06/2025	44656	SHRED-IT USA	SHREDIT ATMC/RCMH OSHA COMP MAR 2025	\$3,445.80
03/06/2025	44656	SHRED-IT USA	SHRED IT WMC STERI SAFE 03/01-03/31/25	\$651.48
03/13/2025	44712	SHRED-IT USA	SHREDIT RCMH SHRED SERV	\$328.32
03/06/2025	44657	SIGNET HEALTH CORPORATION	SIGNET SOC SERV FEB 2025	\$52,742.15
03/13/2025	44713	SINGLETON ASSOCIATES PA	SINGLETON ASSOC MONTHLY TRANSCRIPTION SE	\$718.00
03/20/2025	44767	SOUTH TEX BLOOD & TISSUE	SOTX BLOOD LAB BLOOD EXPENSE	\$1,142.00
03/06/2025	44658	SOUTH TEX BLOOD & TISSUE	SO TX BLOOD& TISS LAB BLOOD EXSP	\$1,770.00

03/06/2025	44659	SOUTHWEST MEDICAL ASSOC	SOUTHWEST MED ER PRO FEES FEB 2025	\$82,600.00
03/27/2025	44816	STANFORD VACUUM SERVICE	STANFORD VAC DIETARY REPAIR AND MAINT	\$495.00
03/20/2025	44768	STEVEN HOFFER	SHOFFER US ECHO/LE ARTERIAL DUPLEX/LE VENC	\$495.00
03/13/2025	44714	STEVEN HOFFER	SHOFFER US ECHO/CAROTID/ARTERIAL/VENOUS	\$825.00
03/06/2025	44660	STEVEN HOFFER	SHOFFER US ECHO COMP 2/27/25	\$330.00
03/06/2025	44660	STEVEN HOFFER	SHOFFER US CAROTID/VENOUS/ARTERIAL DUPL	\$660.00
03/13/2025	44714	STEVEN HOFFER	SHOFFER US ECHO COMP 03/06/25	\$330.00
03/27/2025	44818	STEVEN HOFFER	SHOFFER US LE VENOUS DUPLEX BILAT 03/20/25	\$330.00
03/27/2025	44818	STEVEN HOFFER	SHOFFER US LE VENOUS DUPLEX 03/25/25	\$165.00
03/06/2025	44662	STRYKER SALES CORPORATION	STRYKER EMS GEN SUPPLY (RECV'D 3/3/25)	\$73.27
03/06/2025	44663	SUNOCO/WEX BANK	WEX FUEL CARDS FEB 2025	\$2,608.55
03/06/2025	44664	TELEFLEX LLC.	SUPPLIES	\$2,773.00
03/13/2025	44716	TEXAS CHILLER SYSTEMS	TCS BUILDING SERV	\$3,802.50
03/27/2025	44819	TEXAS CHILLER SYSTEMS	TCS CONST IN PROGRESS #2	\$12,721.50
03/13/2025	44716	TEXAS CHILLER SYSTEMS	TCS BUILDING SERV	\$3,887.35
03/06/2025	44665	TEXAS HOSPITAL INS EXCHANG	THIE WORKERS COMP INS POLICY DEDUCT FEB 20	\$17.00
03/27/2025	44820	TOP WATER POOLS, LLC	TOPWATER WC GEN SUPPLY	\$539.96
03/13/2025	44717	TOP WATER POOLS, LLC	TOPWATER POOLS WC REPAIR AND MAINT	\$204.50
03/06/2025	44666	TOWN OF WOODSBORO	TOWN OF WOODSBORO WMC WTR SERV 1/15-2,	\$140.65
03/13/2025	44718	TYPENEX MEDICAL, LLC.	TYPENEX LAB GEN SUPPLY	\$70.40
03/20/2025	44770	UAL	UAL LAB GEN SUPPLY	\$55.12
03/13/2025	44719	UBEO, LLC.	UBEO LEASE AGREEMENT: COPIER/PRINTER/SCAN	\$6,796.65
03/06/2025	44667	UNIFIRST HOLDINGS, INC	UNIFIRST MAINT UNIFORMS/GEN SUPPLY	\$82.54
03/20/2025	44771	UNIFIRST HOLDINGS, INC	UNIFIRST MAINT UNIFORMS/GEN SUPPLY	\$82.54
03/13/2025	44720	UNIFIRST HOLDINGS, INC	UNIFIRST MAINT UNIFORMS/GEN SUPPLY	\$82.54
03/27/2025	44821	UNIFIRST HOLDINGS, INC	UNIFIRST MAINT UNIFORMS/GEN SUPPLY	\$82.54
03/20/2025	44772	UNITED HERITAGE CREDIT UNIC	UNITED HERI CU SAVINGS PED 3/3-3/16/25	\$100.00
03/06/2025	44668	UNITED HERITAGE CREDIT UNIC	UNITED HERI CU SAVINGS PED DEASES E. 2/17-3/	\$100.00
03/13/2025	44721	US FOODS, INC.	USFOODS DIETARY FOOD COST	\$1,786.61
03/20/2025	44773	US FOODS, INC.	DIETARY FOOD COST	\$1,813.07
03/27/2025	44822	US FOODS, INC.	USFOODS DIETARY FOOD COST	\$3,867.22
03/06/2025	44669	US FOODS, INC.	USFOODS DIETARY FOOD COST	\$3,387.82
03/27/2025	44823	VICTORIA AIR CONDITIONING	VIC AIR AP OFFICE NEW A/C	\$5,428.00
03/06/2025	44670	VILLAGE PHARMACY	VILLAGE HSPTL IND DRUG SUPPLY FEB 2025	\$2,801.75
03/20/2025	44774	VOYA INSTITUTIONAL TRUST CO	VOYA BENEFITS RETIREMENT PED 031625	\$16,099.38
03/06/2025	44671	VOYA INSTITUTIONAL TRUST CO	VOYA BENEFITS RETIREMENT PED 030225	\$16,542.68
03/27/2025	44824	WERFEN USA LLC	WERFEN LAB GEN SUPPLY	\$658.58
03/20/2025	44775	WERFEN USA LLC	WERFEN LAB GEN SUPPLY	\$2,365.77
03/13/2025	44722	YAHR CONSULTANT	YAHR CONS HR SERV 8/16/24-1/22/25	\$265.68
03/13/2025	44724	ZONES LLC	ZONES ACROBAT 3/2025-2/2026	\$2,015.16
				\$1,034,193.42