NOTICE OF REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT

NOTICE is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on April 25, 2024 at Noon in the Hospital Classroom, at which meeting the board will consider the following:

- 1. Approve the minutes of the regular Board Meeting of March 27, 2024 and take any action necessary.
- 2. Audience with visitors
- Consider Medical Staff Report, including appointments and/or reappointments and take any action necessary.
- 4. Consider EMS Report and take any action necessary.
- 5. Consider Safety Report and take any action necessary.
- 6. Review annual Quality Improvement Report and take any action necessary.
- 7. Consider offer to purchase Tax Sale Property and take any action necessary.
- 8. Consider transfer of bad debt accounts and take any action necessary.
- 9. Consider charity accounts and take any action necessary.
- 10. Consider financial statements for the month of March 2024 and take any action necessary.
- 11. Review and approve disbursements for the month of March 2024 and take any action necessary.
- 12. Executive Session as authorized by Section 551.074 to discuss Personnel Matters.
- 13. Receive Administrator's Report on informational items; no Board action needed.

Corey Wasicek, Administrator

Refugio County Memorial Hospital District March 27, 2024 Regular Board Meeting Minutes

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held on March 27, 2024, in the Hospital Classroom. The following were present: Kenneth Wright, VP, Harry Lawson, Secretary and Directors Lydia Aguirre, Brad Gillespie, Richard Shaw and Bob Koonce. Also present: Corey Wasicek-Administrator, Anna Arage, Joey Moehler, Chris Ybarra and Ruby Martinez.

The meeting was called to order by Mr. Wright at 12:00 pm.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to approve the minutes of the regular board of February 28, 2024. All voted for--the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Shaw to approve the attached Medical Staff Report, All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mrs. Aguirre to approve the EMS report. All voted for—the motion passed. At this time, EMS Director, Joey Moehler advised the Board that we were awarded the Ed Rachal Grant in the amount of \$100,000. We are currently awaiting another grant we receive annually, from the M.G. & Lillie Johnson Foundation. That grant should be approximately \$75,000. Both grants will be utilized to help pay for a new ambulance which will run as much as \$220,000.

The motion was made by Mr. Lawson; seconded by Mr. Shaw to approve the Safety report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to approve the revision to the recently approved RCMHD Investment Policy. All voted for—the motion passed.

The motion was made by Mr. Koonce; seconded by Mr. Shaw to transfer 364 accounts in the amount of \$305,982.00 to bad debt. All voted for—the motion passed.

No charity accounts presented.

The motion was made by Mr. Lawson; seconded by Mr. Gillespie to approve the financials for the month of February 2024 as presented. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Koonce to approve the disbursements for the month of February 2024 in the amount of \$1,952,825.27. All voted for—the motion passed.

Corey delivered his Administrator's report.

Ermis. All voted for—the motion passed.	led by Mr. Lawson to excuse the absence of Sandye
The motion was made by Mr. Gillespie; second All voted for—the motion passed.	led by Mr. Koonce to adjourn the meeting at 1:12 pm.
Kenneth Wright, Vice-President	Harry Lawson, Secretary

Board of Directors

Board of Directors



Compassionate Care Is Our Motto

MEDICAL STAFF REPORT MARCH 2024

Ratify appointment:

Karel Capek, MD

Inactivate:

ER Physician-Justin Hacnik, MD

Extension of Privileges:

Extend privileges for Dr. Syed Bokhari(hospitalist) through the end of July to coincide with the expiration of the BEAM contract.

Refugio Memorial Hospital District EMS Statistics - March 2024

00:00 - 04:59 32 Assist Agency 05:00 - 07:59 15 Total Calls for the Month Call Cancelled 08:00 - 08:59 1 128 No Patient Found 09:00 - 09:59 2 Refusals 10:00 - 11:59 2 DOS 12:00 - 14:59 7 Standby 15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3 30:00 - 1:29:59 1 Number of Transports by Destination Total Calls for the Month	0 2 5 45 0 0 20 56 128
08:00 - 08:59 1 128 No Patient Found 09:00 - 09:59 2 Refusals 10:00 - 11:59 2 DOS 12:00 - 14:59 7 Standby 15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	5 45 0 0 20 56 128
09:00 - 09:59 2 Refusals 10:00 - 11:59 2 DOS 12:00 - 14:59 7 Standby 15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	45 0 0 20 56 128
10:00 - 11:59 2 DOS 12:00 - 14:59 7 Standby 15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	0 20 56 128
12:00 - 14:59 7 Standby 15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	0 20 56 128
15:00 - 16:59 1 Transported Lights/Siren 17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	20 56 128 al Calls
17:00 - 17:59 0 Transported No Lights/Siren 18:00 - 19:59 2 Total 20:00 - 29:59 3	56 128 al Calls
18:00 - 19:59 2 Total 20:00 - 29:59 3	128
20:00 - 29:59 3	al Calls
30:00 - 1:29:59 Number of Transports by Destination Total C	
	0
Total 66 CHRISTUS SPOHN - BEEVILLE	_
CHRISTUS SPOHN - SHORELINE	4
Average Scene Time Total Calls CHRISTUS SPOHN - SOUTH	1
00:00 - 09:59 3 CITIZENS MEDICAL CENTER	7
10:00 - 14:59 8 CCMC - BAY AREA	2
15:00 - 19:59 26 CCMC - DOCTORS REGIONAL	2
20:00 - 29:59	13
30:00 - 39:59 9 DETAR HOSPITAL - NORTH	1
40:00 - 49:59 5 DOCTOR'S OFFICE	0
50:00 - 59:59 DRISCOLL CHILDREN'S HOSPITAL	1
60:00 - 2:59:59 1 HALO	0
Total 76 HOME	0
MISSION RIDGE NURSING AND REHAB	3
Average Turn Around Time Total Calls HOSPITAL OUTSIDE USUAL AREA	2
00:00 - 19:59 32 PHI	0
20:00 - 29:59 7 REFUGIO COUNTY MEMORIAL	40
30:00 - 44:59 2 Total	76
45:00 - 59:59 1	
1:00:00 - 1:29:59 21 <u>Transports by Destination Type</u> <u>Total C</u>	ıl Calls
1:30:00 - 1:59:59 8 EMS Provider (Air)	1
2:00:00 - 2:59:59 4 Home	0
Total 75 Hospital	72
Nursing Home	3
Doctor's Office	0
Total	76



Topic Discussion Follow-up Patient/Employee C. Ybarra reports on one incident for the Safety month. An 88 y/o male patient was entering his vehicle when he slipped or missed the step of his truck causing him to fall. The patient suffered a circumferential open wound fracture to the distal tibia/fibula (just above his ankle). The patient was seen in the ER and was rapidly transported to another facility where an ortho consult would be available. CQI S. Pullin reports that the last QA/QI meeting was held on Mar. 26th with reporting from EMS and Lab. She also advises to all the 2023 OI report is complete and ready for Board of Director Approval. She also stated she and V. Barraza attended a THA Policy and Procedure Workshop in Austin on the seventh and let anyone currently revamping department policies know she would share the material received during the workshop.

REFUGIO COUNTY MEMORIAL HOSPITAL

Topic	Discussion	Follow-up
INFECTION CONTROLL	V. Barraza reports that the COVID guidelines have changed. You are now to stay home until fever free for 24 hrs without fever reducing medication. She reminds all employees that for the safety of the patients and employees if you feel sick, please stay home.	
MEDICAL EQUIPMENT	Nothing to you get acceptable	
<u>EQOILITEIN</u>	Nothing to report currently.	;
PRODUCT RECALLS	S. Graham reports she was notified of a recall on BVM bags. Supplies were double checked and none of the items on hand were part of the recall.	

REFUGIO COUNTY MEMORIAL HOSPITAL

Discussion	Follow-up
Nothing to report currently.	
Nothing to report currently.	
A. Bryant reports to remain diligent in watching for suspicious emails and to be sure and report anything on which you are unsure. He also reminds all employes about the mandatory training that was emailed out. This is to be completed by April 1st. He also announced his new full time IT personnel, N. Littlepage, has joined the team.	
J. Moehler reports the hydraulic lift has been repaired and is ready for use. He also advises to remain aware of surroundings as the camera and door panel installation is still in progress. J. Rose brings to his attention the Physical Therapy doors have been left open a few times.	C. Wasicek states cameras will be checked and advises all employees to keep required doors locked after hours.
	Nothing to report currently. A. Bryant reports to remain diligent in watching for suspicious emails and to be sure and report anything on which you are unsure. He also reminds all employes about the mandatory training that was emailed out. This is to be completed by April 1st. He also announced his new full time IT personnel, N. Littlepage, has joined the team. J. Moehler reports the hydraulic lift has been repaired and is ready for use. He also advises to remain aware of surroundings as the camera and door panel installation is still in progress. J. Rose brings to his attention the Physical Therapy doors have been left open a few

REFUGIO COUNTY MEMORIAL HOSPITAL

Topic	Discussion	Follow-up
EMERGENCY PREPAREDNESS	J. Moehler reports that there is a Hurricane Conference coming up in May that will be held in Corpus. It is a two-day conference but advises notifying him if anyone would like to attend.	

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

Attorneys At Law 500 N. SHORELINE BLVD., SUITE 1111 CORPUS CHRISTI, TEXAS 78401

(361) 888-6898 FAX (361) 888-4405

ANALYSIS OF BID RECEIVED FOR TAX RESALE PROPERTY

Suit No. 2014-03-11817, Refugio County vs. Guno George Kletter, et al

Legal Description: ACCT. NO. 01000-00071-00275-000000; 1.00 acre, more or less, being the North 1.00 acre of Lot 5, J. S. Wranosky Subdivision, an addition to Refugio County, Texas, as described in Volume 141, Page 85, Official Public Records of Refugio County, Texas

Situs Address: 206 Reed St., Woodsboro

Bidder: Marcus Joshua Cerda, 1218 Manchester Ave., Corpus Christi, TX 78407

Date of Sale: December 6, 2022

Amount of Bid: \$2,500.00

Amount Due All Entities: \$24,379.08

Cost of Sale: \$2,479.00

Current Value: \$43,140.00

% of Total Due: 9.31 %

% of Current Value: 5.80 %

Entity	Amount Due	Amount You
Name	Each Entity	Will Receive
Refugio County	\$7,479.55	\$6.44
Woodsboro ISD	\$14,293.75	\$12.31
Hospital District	\$2,605.78	\$2.24

BAD DEBT EXPENSE

March Bad Debt

Request the transfer of 320 accounts in the amount of \$241,296.00 to bad debt. These are accounts 150-180 days over their dates of service.

REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT BALANCE SHEET FOR THE MONTH ENDING MARCH 31, 2024

DESCRIPTION	CURRENT MONTH	LAST MONTH	YEAR END 2023 UNAUDITED	YTD NET CHANGE COMPARISON TO CURRENT MONTH
ASSETS				
CURRENT ASSETS:				
CASH & INVESTMENTS CASH	\$2,789,137.50	\$12,391,693.28	\$5,634,929.02	(\$2,845,791.52)
INVESTMENTS	\$14,015,425.98	\$5,000,000.00	\$13,250,249.57	\$765,176.41
TOTAL CASH & INVESTMENTS	\$16,804,563.48	\$17,391,693.28	\$18,885,178.59	(\$2,080,615.11)
PATIENT RECEIVABLES				
PATIENT RECEIVABLES	\$13,017,623.23	\$13,855,305.94	\$13,088,317.38	(\$70,694.15)
ALLOW FOR DOUBTFUL ACCOUNTS	(\$11,748,381.38)	(\$12,504,381.38)	(\$11,748,381.38)	\$0.00
NET PATIENT RECEIVABLES	\$1,269,241.85	\$1,350,924.56	\$1,339,936.00	(\$70,694.15
OTHER CURRENT ASSETS	** **	00.00	#0.00	60.00
INTEREST RECEIVABLE	\$0.00	\$0.00	\$0.00	\$0.00
OTHER RECEIVABLE	\$709,129.79	\$709,129.79	\$709,129.79 \$1,848,832.25	\$0.00 (\$1,566,668.01
TAXES RECEIVABLE MEDICARE/MEDICAID ACCRUALS	\$282,164.24 \$535,708.42	\$328,654.25 \$535,708.42	\$44,999.77	\$490,708.65
INVENTORY	\$379,458.59	\$378,349.77	\$352,035.94	\$27,422.65
PREPAID EXPENSES	\$303,414.84	\$254,289.53	\$303,806.20	(\$391.36
TOTAL OTHER CURRENT ASSETS	\$2,209,875.88	\$2,206,131.76	\$3,258,803.95	(\$1,048,928.07
TOTAL CURRENT ASSETS	\$20,283,681.21	\$20,948,749.60	\$23,483,918.54	(\$3,200,237.33
DEPRECIATION FUND	\$7,565.87	\$7,565.87	\$7,565.87	\$0.00
FIXED ASSETS:				
WELLNESS CENTER	\$4,933.54	\$9,584.74	\$18,887.14	(\$13,953.60
RURAL HEALTH CLINIC (RRHC)	\$35,895.71	\$36,457.85		(\$1,686.42
LAND	\$44,168.33	\$44,168.33		\$0.00
LAND IMPROVEMENTS	\$32,489.21	\$33,366.85	\$35,122.13	(\$2,632.92
BUILDING/PLANT	\$4,497,602.26	\$4,530,958.61	\$4,597,671.31	(\$100,069.05
BUILDING SERVICES	\$1,911,813.36	\$1,934,273.95	\$1,979,195.13	(\$67,381.77
FIXED EQUIPMENT	\$336,218.91	\$342,396.64		(\$18,533.19
MAJOR MOVABLE EQUIPMENT	\$356,369.14	\$368,767.38		(\$8,317.30
VEHICLES	\$37,511.08	\$40,519.16		(\$9,024.24
POOL	\$66,536.06	\$67,527.84		(\$2,975.34
WELLNESS CENTER BUILDING	\$910,095.81	\$912,189.92		(\$6,282.33
FIXED ASSETS CLEARING	\$18,185.98	\$18,185.98		\$0.00
CIP EMR	\$1,587.44	\$1,587.44		\$1,587.44
CONSTRUCTION IN PROGRESS TOTAL FIXED ASSETS	\$2,185,793.98 \$10,439,200.81	\$1,999,970.18 \$10,339,954.87		\$1,149,219.44 \$919,950.72
NET PENSION ASSET				
DEFERRED OUTFLOWS OF RESOURCES - PENSIONS	\$116,049.00	\$116,049.00	\$116,049.00	\$0.00
TOTAL ASSETS	\$30,846,496.89	\$31,412,319.34	\$33,126,783.50	(\$2,280,286.61
LIABILITIES & CAPITAL				
CURRENT LABILITIES				
ACCOUNTS PAYABLE	\$1,131,851.58	(\$181,373.01)	\$829,976.85	\$301,874.73
SALARY AND WAGES PAYABLE	(\$291,231.82)			(\$442,668.93
VACATIONS PAYABLE	\$405,289.23	\$414,442.84		\$16,195.39
PAYROLL TAXES	\$2,060.94	\$10,827.24		(\$11,203.62
DEFERRED TAX REVENUE	(\$333,099.00)	(\$43,060.00)	\$536,748.00	(\$869,847.00
DUE TO/DUE FROM THIRD PARTIES	\$148,327.16	\$1,271,947.11	\$927,485.78	(\$779,158.62
TOTAL CURRENT LIABLITIES	\$1,063,198.09	\$1,589,704.61	\$2,848,006.14	(\$1,784,808.05
NET PENSION LIABLILITY				
DEFERRED INFLOWS OF RESOURCES - PENSION	\$157,410.00	\$157,410.00	\$157,410.00	\$0.00
LONG TERM DEBT				
NOTE PAYABLE - PBX	\$0.00 \$1,220,608.09			\$0.00 (\$1,784,808.05
TOTAL LIABILITIES				
BEGINNING BALANCE	\$30,069,139.54	\$30,069,139.54		\$68,531.24 \$0.00
DONATED CAPITAL GAIN/(LOSS)	(\$443,250.74)	\$0.00 (\$404,860.94)		(\$564,009.67
GAIN/(LOSS) FUND BALANCE	\$29,337,156.98	\$29,443,461.32		(\$784,210.38
ALL ACCOUNTS	\$20,001,100.00	\$926.13	\$0.00	\$0.00
TOTAL LIABILITIES & CAPITAL	\$30,846,496.89			(\$2,280,286.61
TO THE EIRDIETTES & SAFTIAL	#30,040,430.03	Ψυ 1,712,010.04	400,120,100.00	(42,200,200.01

REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT PROFIT AND LOSS STATEMENT FOR THE MONTH ENDED MARCH 31, 2024

	CURRENT MONTH							
DESCRIPTION	ACTUAL	BUDGET	Over/Under	% VAR	ACTUAL	BUDGET	Over/Under	% VAR
REVENUE:						\$2.00		
INPATIENT	\$298,170.31	\$312,607.00	(\$14,436.69) OV	-4.62%	\$1,079,923.44	\$625,214.00	\$454,709.44	72.73%
OUTPATIENT	\$2,389,860.75	\$2,877,925.00	(\$488,064.25) UN	-16.96%	\$7,106,296.81	\$5,755,850.00	\$1,350,446.81	23.46%
RURAL HEALTH CLINIC	\$152,830.64	\$179,403.00	(\$26,572.36) UN	-14.81%	\$467,578.61	\$358,806.00	\$108,772.61	30.32%
GROSS PATIENT REVENUE	\$2,840,861.70	\$3,369,935.00	(\$529,073.30) UN	-15.70%	\$8,653,798.86	\$6,739,870.00	\$1,913,928.86	28.40%
DEVENUE DEDUCTIONS								
REVENUE DEDUCTIONS:	# 200 425 50	CCEO 004 00	(6440 700 40) LINE	60 470/	¢700 007 00	¢4 200 400 00	(\$E04.440.44)	45 740/
REV-DED MCARE CONT ADJ	\$200,435.58	\$650,234.00	(\$449,798.42) UN	-69.17%	\$706,027.89	\$1,300,468.00	(\$594,440.11)	-45.71%
REV-DED MCAID CONT ADJ	\$118,315.46	\$53,876.00	\$64,439.46 UN	119.61%	\$183,540.88	\$107,752.00	\$75,788.88	70.34%
OTHER REVENUE DEDUCTIONS	\$1,491,022.91	\$1,012,014.00	\$479,008.91 OV	47.33%	\$3,726,511.04	\$2,024,028.00	\$1,702,483.04	84.11%
REVENUE DEDUCTIONS	\$1,809,773.95	\$1,716,124.00	\$93,649.95 UN	5.46%	\$4,616,079.81	\$3,432,248.00	\$1,183,831.81	34.49%
NET PATIENT REVENUE	\$1,031,087.75	\$1,653,811.00	(\$622,723.25) OV	-37.65%	\$4,037,719.05	\$3,307,622.00	\$730,097.05	22.07%
MISCELLANEOUS INCOME:								
OTHER MISCELLANEOUS INCOME	\$222,067.29	\$17,871.00	\$204,196.29 OV	11/12 61%	\$146,290.03	\$35,742.00	\$110,548.03	309.29%
INTEREST	\$39,056.31	\$10,000.00	\$29,056.31 OV	290.56%	\$61,501.14	\$20,000.00	\$41,501.14	207.51%
MISCELLANEOUS INCOME	\$261,123.60	\$27,871.00	\$233,252.60 OV	836.90%	\$207,791.17	\$55,742.00	\$152,049.17	272.77%
MISCELEANEOUS INCOME	φ201,123.00	Ψ27,071.00	Ψ 2 33,232.00	030.30 /0	Ψ201,131.11	Ψ33,7 42.00	ψ132,043.17	212.11/0
TOTAL GROSS REVENUE	\$1,292,211.35	\$1,681,682.00	(\$389,470.65) OV	-23.16%	\$4,245,510.22	\$3,363,364.00	\$882,146.22	26.23%
_								
OPERATING EXPENSES:								
OPERATING EXPENSES: SALARIES	\$625,753.87	\$550,346.00	\$75,407.87 OV	13.70%	\$1,846,153.16	\$1,100,692.00	\$745,461.16	67.73%
	•	\$550,346.00 \$167,102.00	\$75,407.87 OV \$20.862.97 OV	13.70% 12.49%	\$1,846,153.16 \$487,853.70	\$1,100,692.00 \$334,204.00		67.73% 45.97%
SALARIES BENEFITS	\$187,964.97	\$167,102.00	\$20,862.97 OV	12.49%	\$487,853.70	\$334,204.00	\$153,649.70	45.97%
SALARIES	\$187,964.97 \$36,102.02				\$487,853.70 \$346,639.53			
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES	\$187,964.97	\$167,102.00 \$183,882.00	\$20,862.97 OV (\$147,779.98) UN	12.49% -80.37%	\$487,853.70	\$334,204.00 \$367,764.00	\$153,649.70 (\$21,124.47)	45.97% -5.74%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE	\$187,964.97 \$36,102.02 \$31,944.25	\$167,102.00 \$183,882.00 \$12,083.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV	12.49% -80.37% 164.37%	\$487,853.70 \$346,639.53 \$90,288.17	\$334,204.00 \$367,764.00 \$24,166.00	\$153,649.70 (\$21,124.47) \$66,122.17	45.97% -5.74% 273.62%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV	12.49% -80.37% 164.37% -22.11%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51	45.97% -5.74% 273.62% 25.61%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV	12.49% -80.37% 164.37% -22.11% 39.11%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74	45.97% -5.74% 273.62% 25.61% 63.96%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV	12.49% -80.37% 164.37% -22.11% 39.11% 196.08%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91	45.97% -5.74% 273.62% 25.61% 63.96% 323.06%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43)	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE REPAIRS & MAINTENANCE	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33 \$35,662.33	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00 \$43,417.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN (\$7,754.67) OV	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01% -17.86%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57 \$100,585.53	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00 \$86,834.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43) \$13,751.53	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95% 15.84%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE REPAIRS & MAINTENANCE OTHER EXPENSES	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33 \$35,662.33 \$124,392.31	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00 \$43,417.00 \$116,969.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN (\$7,754.67) OV \$7,423.31 OV	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01% -17.86% 6.35%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57 \$100,585.53 \$405,578.41	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00 \$86,834.00 \$233,938.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43) \$13,751.53 \$171,640.41	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95% 15.84% 73.37%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE REPAIRS & MAINTENANCE OTHER EXPENSES BAD DEBT EXPENSE	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33 \$35,662.33 \$124,392.31 \$78,827.86	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00 \$43,417.00 \$116,969.00 \$372,420.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN (\$7,754.67) OV \$7,423.31 OV (\$293,592.14) OV	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01% -17.86% 6.35% -78.83%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57 \$100,585.53 \$405,578.41 \$835,046.76	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00 \$86,834.00 \$233,938.00 \$744,840.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43) \$13,751.53 \$171,640.41 \$90,206.76	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95% 15.84% 73.37% 12.11%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE REPAIRS & MAINTENANCE OTHER EXPENSES BAD DEBT EXPENSE	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33 \$35,662.33 \$124,392.31 \$78,827.86 \$87,827.86	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00 \$43,417.00 \$116,969.00 \$372,420.00 \$90,183.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN (\$7,754.67) OV \$7,423.31 OV (\$293,592.14) OV (\$2,355.14) UN	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01% -17.86% 6.35% -78.83% -2.61%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57 \$100,585.53 \$405,578.41 \$835,046.76 \$263,406.08	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00 \$86,834.00 \$233,938.00 \$744,840.00 \$180,366.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43) \$13,751.53 \$171,640.41 \$90,206.76 \$83,040.08	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95% 15.84% 73.37% 12.11% 46.04%
SALARIES BENEFITS PRO FEE / PHYSICIAN SERVICES INSURANCE SUPPLIES UTILITIES CONTRACT SERVICES RENTAL AND LEASE REPAIRS & MAINTENANCE OTHER EXPENSES BAD DEBT EXPENSE DEPRECIATION EXPENSE	\$187,964.97 \$36,102.02 \$31,944.25 \$88,168.69 \$19,310.06 \$294,183.74 \$9,908.33 \$35,662.33 \$124,392.31 \$78,827.86 \$87,827.86	\$167,102.00 \$183,882.00 \$12,083.00 \$113,198.00 \$13,881.00 \$99,358.00 \$7,621.00 \$43,417.00 \$116,969.00 \$372,420.00 \$90,183.00	\$20,862.97 OV (\$147,779.98) UN \$19,861.25 OV (\$25,029.31) OV \$5,429.06 OV \$194,825.74 OV \$2,287.33 UN (\$7,754.67) OV \$7,423.31 OV (\$293,592.14) OV (\$2,355.14) UN	12.49% -80.37% 164.37% -22.11% 39.11% 196.08% 30.01% -17.86% 6.35% -78.83% -2.61%	\$487,853.70 \$346,639.53 \$90,288.17 \$284,378.51 \$45,518.74 \$840,696.91 \$13,877.57 \$100,585.53 \$405,578.41 \$835,046.76 \$263,406.08	\$334,204.00 \$367,764.00 \$24,166.00 \$226,396.00 \$27,762.00 \$198,716.00 \$15,242.00 \$86,834.00 \$233,938.00 \$744,840.00 \$180,366.00	\$153,649.70 (\$21,124.47) \$66,122.17 \$57,982.51 \$17,756.74 \$641,980.91 (\$1,364.43) \$13,751.53 \$171,640.41 \$90,206.76 \$83,040.08	45.97% -5.74% 273.62% 25.61% 63.96% 323.06% -8.95% 15.84% 73.37% 12.11% 46.04%

Refugio County Memorial Hospital District Refugio Rural Health Clinic - 492 March, Prior Months and YTD 2024

Refugio County Memorial Hospital District Woodsboro Medical Clinic - 494 March, January thur February, and YTD 2024

Refugio County Memorial Hospital District
Austwell Tivoli Medical Clinic - 496
March, January thur February, and YTD 2024

MARCH

\$0.00

\$196.55

\$0.00

\$500.00

\$500.00

\$127.85

\$0.00

\$94.06

\$0.00

\$0.00

\$697.79

\$44.22

\$0.00

\$141.85

\$683.00

\$1,462.48

DESCRIPTION

OUTPATIENT REVENUE

INCOME TAX PAYABLE VACATION ACC

PHY SERV PRO FEE

GENERAL SUPPLY

MEDICAL SUPPLY

DIETARY FOOD COSTS

MINOR EQUIPMENT

FREIGHT & POSTAGE

REPAIR & MAINT

TOTAL EXPENSES

NET SURPLUS/(DEFICIT)

EQUIP LEASE

TRAVEL

UTILITIES

PHONE

DRUG SUPPLIES

CONTRACT SERVICE

CLINIC REVENUE

TOTAL REVENUE EXPENSES

REVENUE

SALARIES

JANUARY THRU

FEBRUARY

\$148.00

\$6,047.75 \$17,885.50 \$23,933.25 \$6,047.75 \$18,033.50 \$24,081.25

\$2,613.22 \$4,968.12 \$8,508.59

\$374.41

\$1,500.00

\$490.31

\$10.51

\$63.70

\$0.00

\$594.92

\$698.26

\$880.44

\$20.85

\$7,061.02 \$10,787.99 \$18,846.00

(\$1,013.27) \$7,245.51 \$5,235.25

\$0.00

\$470.85 \$1,933.33

\$715.62 \$1,398.62

\$0.00

\$0.00

YTD

\$148.00

\$640.70

\$2,000.00

\$500.00

\$618.16

\$157.76

\$594.92

\$924.66

\$141.85

\$20.85

\$1,396.05

\$0.00

\$10.51

\$0.00

	TIOI WIGHTIS AND	JANUARY	
(基件)。 (1) (基件) (1) (2)		THRU	
DESCRIPTION	MARCH	FEBRUARY	YTD
REVENUE			
OUTPATIENT REVENUE	\$0.00	\$1,053.26	\$1,053.26
CLINIC REVENUE	\$105,327.50	\$196,073.08	\$301,400.58
MISC INCOME	\$0.00	\$191.76	\$191.76
TOTAL REVENUE	\$105,327.50	\$197,318.10	\$302,645.60
EXPENSES			
SALARIES	\$52,936.31	\$117,634.24	\$170,570.55
INCOME TAX PAYABLE	\$4,158.95	\$8,676.08	\$12,835.03
VACATION ACC	\$1,305.06	\$4,443.87	\$5,748.93
ER PHY UPL PRO FEE	(\$110,037.50)	\$110,037.50	\$0.00
PHY SERV PRO FEE	\$4,122.02	\$127,510.01	\$131,632.03
CONTRACT SERVICE	\$13,458.33	\$707.12	\$14,165.45
GENERAL SUPPLY	\$3,915.70	\$2,320.42	\$6,236.12
MEDICAL SUPPLY	\$8.45	\$15.42	\$23.87
DRUG SUPPLIES	\$6,947.18	\$2,385.75	\$9,332.93
DIETARY FOOD COSTS	\$4.65	\$12.21	\$16.86
MINOR EQUIPMENT	\$0.00	\$2,516.84	\$2,516.84
REPAIR & MAINT	\$870.00	\$445.39	\$1,315.39
TRAVEL	\$132.66	\$0.00	\$132.66
DUES & SUBS	\$0.00	\$150.00	\$150.00
FREIGHT & POSTAGE	\$102.95	\$48.11	\$151.06
EQUIP RENTAL	\$9.90	\$19.80	\$29.70
EQUIP LEASE	\$958.43	\$0.00	\$958.43
UTILITIES	\$1,198.62	\$1,261.02	\$2,459.64
PHONE	\$450.00	\$0.00	\$450.00
HOSPTL CELL PHONES	\$0.00	\$1,041.70	\$1,041.70
INS GENERAL & PROF LIABILITY	\$2,674.00	\$0.00	\$2,674.00
INS CLINIC	\$1,071.67	\$2,143.34	\$3,215.01
TOTAL EXPENSES	(\$15,712.62)	\$381,368.82	\$365,656.20
NET SURPLUS/(DEFICIT)	\$121,040.12	(\$184,050.72)	(\$63,010.60)

March, January thur February, and YTD 2024						
		JANUARY THRU				
DESCRIPTION	MARCH	FEBRUARY	YTD			
REVENUE						
OUTPATIENT REVENUE	\$0.00	\$1,429.75	\$1,429.75			
CLINIC REVENUE	\$37,193.38	\$92,704.59	\$129,897.97			
MISC INCOME	\$0.00	\$239.28	\$239.28			
TOTAL REVENUE	\$37,193.38	\$94,373.62	\$131,567.00			
EXPENSES						
SALARIES	\$22,346.07	\$43,162.08	\$65,508.15			
INCOME TAX PAYABLE	\$1,605.97	\$3,112.15	\$5,287.9			
VACATION ACC	(\$2,260.70)	\$808.30	(\$2,254.56			
PHY SERV PRO FEE	\$6,740.00	\$1,500.00	\$8,240.00			
CONTRACT SERVICE	\$500.00	\$2,080.00	\$2,580.00			
GENERAL SUPPLY	\$435.02	\$806.21	\$1,241.23			
MEDICAL SUPPLY	\$76.14	\$103.17	\$179.3			
DRUG SUPPLIES	\$4,123.22	\$1,517.90	\$5,641.12			
MINOR EQUIPMENT	\$0.00	\$594.92	\$594.93			
REPAIR & MAINT	\$813.79	\$1,740.16	\$2,553.9			
TRAVEL	\$382.54	\$479.42	\$861.90			
DUES & SUBS	\$295.00	\$220.00	\$515.00			
EDUCATION ASSISTANCE	\$0.00	\$79.00	\$79.00			
FREIGHT & POSTAGE	\$14.10	\$20.85	\$34.95			
EQUIP RENTAL	\$909.90	\$919.80	\$1,829.70			
EQUIP LEASE	\$154.35	\$0.00	\$154.35			
UTILITIES	\$438.34	\$795.61	\$1,233.95			
PHONE	\$392.69	\$797.85	\$1,190.54			
INS GENERAL & PROF LIABILITY	\$2,926.00	\$0.00	\$2,926.00			
INS CLINIC	\$333.83	\$667.66	\$1,001.49			
TOTAL EXPENSES	\$40,226.26	\$59,405.08	\$99,399.03			
NET SURPLUS/(DEFICIT)	(\$3,032.88)	\$34,968.54	\$32,167.97			

REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT CASH ANALYSIS LOOK BACK OF CASH RECEIPTS FOR 6 MONTHS

March 2024

			Walch 2024			
Month		Cash Receipts	Average Cash Receipts Look Back	% of Prior Month Receipts	Difference	% of Reduction
Oct-23		\$1,339,814.80				
Nov-23		\$1,311,892.43				
Dec-23		\$1,509,958.46				
Jan-24		\$1,266,600.57				
Tota	I Look Back	\$5,428,266.26	\$1,357,066.57			
Feb-24		\$1,023,208.84		75.40%	\$333,857.73	24.60%
Mar-24		\$654,358.15		48.22%	\$702,708.42	51.78%
Apr-24	Prorated	\$718,233.29		52.93%	\$638,833.28	47.07%

MARCH 2024 STATS

YEAR: 2024					PRIOR					
	Jan	Feb N	/lar	YTD	YTD	VARIANCE		YTD	PRIOR YTD	VAR
ACUTE ADMISSIONS	9	6	9	24	29	-5	PATIENT	Mar-24	Mar-23	
SWING BED ADMISSIONS	6	3	6	15	20	-5				
ACUTE DISCHARGES	6	7	9	22	28	-6	DAYS	DAYS	DAYS	
MEDICARE DISCHARGES	7	3	5	15	22	-7	26	66	83	-17
MEDICAID DISCHARGES	0	7	0	7	1	6				
INDIGENT DISCHARGES	0	0	0	0	0	0	% MEDICARE			
INS & OTHER DISCHARGES	1	0	4	5	3	2	73.08%	65.15%	81.93%	-16.78%
SWING BED DISHCARGES	2	7	4	13	18	-5	% MEDICARE MC			
ACUTE TOTAL PATIENT DAYS	27	13	26	66	83	-17	15.38%	26%	4.82%	
MEDICARE PATIENT DAYS	16	8	19	43	56	-13	% MEDICAID			
MEDICARE MC PATIENT DAYS	8	5	4	17	24	-7	0.00%	0.00%		0.00%
MEDICAID PATIENT DAYS	0	0	0	0	4	-4	% INDIGENT			
INDIGENT PATIENT DAYS	0	0	. 0	0	0	0	0.00%	0.00%		0.00%
INS & OTHER PAT DAYS	3	0	3	6	9	-3	% OTHER			
TOTAL SWING BED PT DAYS	59	82	52	193	279	-86	11.54%	9.09%	10.84%	-1.75%
AVERAGE CENSUS	0.87	0.45	0.84	2.13	2.68	-0.55				
CUMULATIVE DAYS/MONTH	31	59	90							
CUMULATIVE AVERAGE CENSUS	0.87	0.68	0.73	V 61						
AVERAGE LOS	3.00	2.17	2.89	2.75	2.86	-0.11		Avg LOS		
								2.75		
OPERATIONS	0	0	0	0	0	0				
OR PROCEDURES	0	0	0	0	0	0				
E. R. VISITS	298	344	236	878	825	53				
CUM E.R. VISITS	298	642	878	8842	J.					
CUM AVE DAILY E.R. VISITS	9.61	10.88	9.76	64.71958						
TREATMENT ROOM VISITS	17	36	26	79	70	9				
					2074	4047				
LAB TESTS	2715	2827	2782	8324	9371	-1047				
				0	0.50	0.5				
X-RAYS	189	237	195	621	656					
EKG	65	64	74	203	234	-31				
ULTRASOUND	14	16	10	40	57	-17				
CAT SCANS	118	134	121	373	387	1				
MRI	7	5	8	20	28					
ECHO	6	11	6	23	29					
BONE DENSITY	3	4	5	12	12	1				
PT-MODS		1647	1361	4672	4619					
RT-TREAT	122	167	236	525	1110					
TOTAL OUTPATIENT VISITS	1928	2071	1722	5721	5602	119				
CUMULATIVE OUTPATIENT VISITS	1928	3999	5721		3					
CUM. AVE. DAILY O/P VISITS	62.19	67.78	63.57							

RHC DR VISITS

Mar-24

Year to Date RHC Visits/Rev

	RHC	wмс	АТМС	Tele Med	NH	March Clinic Totals	RHC	YTD Tele Med	NH	Total
Mascarenhas	280	14	9	1	82	303	789	4	242	1,035
Staples, FNP	108	-	32	3	-	140	459	48	0	507
Wineman, PA	22	152	-	4	-	178	734	75	6	815
Peterson, MD	1	36	-	4	-	16	145	16	0	161
Jennifer Smone, NP	137	0	0	2	0	137	362	16	0	378
Janet Orduno, NP	3	0	0	0	0	3	3	0		3
Totals	551	202	41	14	82	774	2492	159	248	2899

HOSPITAL VISITS

	IN PT	YTD
Mascarenhas	1	5
Welsh	5	12
Other Phy	3	7

Nursing Home	2024												2024
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	YE Total
Mascarenhas	88	72	82										242
Wineman													-
Totals													242

Indigent Care Assistance Monthly Report March 31, 2024

	Other				Total		Refugio	
	Hospital	Physician	Pharmacy	Other	Outside	Last	Hospital	Last
Month of	Services	Services	Services	Expense	Expense	Year	Expenses	Year
January	\$ -	\$336.14	\$5,191.58	\$0.00	\$5,527.72	\$2,069.69	\$6,113.78	\$7,471.79
February	\$ -	\$16.84	\$2,313.97	\$0.00	\$2,330.81	\$1,466.77	\$31,610.35	\$11,846.48
March	\$ -	\$0.00	\$2,571.43	\$0.00	\$2,571.43	\$1,878.42	\$8,687.81	\$7,598.15
April								
May								
June								
July								
August								
September								
October								
November								
December								
TOTAL	\$ -	\$ 353	\$ 10,077	\$ -	\$ 10,430	\$ 5,415	\$ 46,412	\$ 26,916
=======	=======	=======	=======	=======	=======	=======	=======	=======
=======	=======	=======	=======	======	=======	=======	=======	=======

TOTAL DISBURSEMENTS

March 2024

\$1,059,120.29

	Sum of Invoice
March - Payee - Vendor Name	Amount
11:11 SYSTEMS INC.	\$514.08
AFLAC	\$420.22
AIRGAS USA, LLC	\$4,069.91
AM FIRE PROTECTION GROUP-SA	\$4,271.00
ANDERSON CONSULTATION	\$502.12
AEMPLOYEE	\$461.30
ACC AUTO PARTS	\$207.06 \$988.34
AEMPLOYEE AEMPLOYEE.	\$660.00
AEMPLOYEE	\$165.00
AEMPLOYEE	\$360.36
AT & T MOBILITY	\$1,138.58
AT&T	\$392.69
AUTO CHLOR SERVICES LLC	\$859.80
B&H PHOTO-VIDEO	\$681.15
B.E BEECROFT CONSTRUCTION, INC	\$185,823.80
BALANCE BRIDGE ADMINISTRATORS INSURANCE	\$2,072.57
BAXTER HEALTHCARE CORP	\$1,526.14
BAYER HEALTHCARE	\$1,182.87
BEAM HEALTHCARE	\$23,193.94
BECKMAN COULTER INC	\$27,052.46
BEMPLOYEE.	\$75.00
CEMPLOYEE	\$101.81
CANON MEDICAL SYSTEMS USA, INC.	\$10,395.00
CAPITAL KLEEN AIR INC	\$610.00
CAPITAL ONE BANK	\$3,213.48
CARDINAL HEALTH HOUSTON	\$20,853.86
CARDIOVASCULAR ASSOCIATES OF VICTORIA	\$16.84
CARESFIELD LLC.	\$555.45
CARLOS GARCIA REFUGIO TIRE CENTER	\$47.00
CARSTENS, INC. DBA CARSTENS HEALTH IND	\$97.88
CENTERPOINT ENERGY	\$9,138.64
CEPHEID US	\$12,323.92
CERNER CORP c/o ORACLE AMERICAN INC.	\$138,842.34
CHARTER COMMUNICATIONS	\$337.34
CEMPLOYEE.	\$900.00
CLIA LABORATORY PROGRAM	\$297.00
CLINICAL PATHOLOGY LABS	\$4,188.85
COASTAL BEND REG ADV COUN	\$2,000.00
COMMUNITY RADIOLOGY ASSOCIATES, P.A	\$934.00
CORPORATE BILLING LLC.	\$7,379.22
COX & HOLMSTROM, PLLC	\$250.00
CULLIGAN OF VICTORIA	\$603.95
DEPT OF INFORMATION RESOURCES	\$1,160.60
DEWITT POTH & SON	\$3,234.80
DIRECT ENERGY BUSINESS	\$8,836.08
DIVISION OF CHILD SUPPORT ENFORCEMENT	\$123.67
DMS HEALTH TECHNOLOGIES	\$2,400.00
DODS AND ASSOCIATES	\$869.00
ELK VALLEY LLC	\$1,800.00
EM3 NETWORKS, LLC.	\$1,295.00
EMERGENCY MED PRODUCTS	\$177.68
EEMPLOYEE	\$447.32
ERS TEXAS SOCIAL SECURITY PROGRAM	\$35.00
EXPERIAN HEALTH, INC	\$203.89
FEDERAL PROCESSING	\$599.00
FIRST INSURANCE FUNDING	\$4,390.09
FISHER HEALTHCARE	\$8,666.78
FEMPLOYEE	\$1,225.00
FORVIS	\$4,837.50
FRAZER LTD	\$2,266.50

	Sum of Invoice
March - Payee - Vendor Name	Amount
FRONTIER COMMUNICATIONS	\$1,318.14
FROST BANK	\$20,696.00
FUKUDA DENSHI USA, INC.	\$883.54
GALLS. LLC	\$368.48
GE PRECISION HEALTHCARE LLC.	\$826.00
GHATECHNOLOGIES, INC.	\$110.44 \$978.00
GEMPLOYEE. GEMPLOYEE	\$78.86
GRAINGER	\$1,251.83
GULF COAST PAPER	\$3,225.59
H&H DOORS & HARDWEAR, LTD.	\$11,340.00
HANJAK INDUSTRIES LLC	\$200.43
HEALTH CARE LOGISTICS INC	\$98.72
HEB CREDIT RECEIVABLES	\$1,765.19
HILL COUNTRY DAIRIES	\$421.64
HEMPLOYEE	\$1,320.00
HEMPLOYEE	\$60.30
HUNTER PHARMACY SERVICES	\$13,128.57
ICP MEDICAL	\$748.43
IHM	\$8,775.00
IMAGINE 360 ADMINISTRATORS, LLC	\$14,535.71
INFINITT NORTH AMERICA INOVALON PROVIDER, INC	\$2,046.22 \$2,391.56
ITA RESOURCES INC	\$19,356.05
JEAN'S RESTAURANT SUPPLY	\$2,874.99
JEMPLOYEE	\$184.92
CEMPLOYEE	\$40.20
GEMPLOYEE	\$260.00
JOHNSON CONTROLS INC	\$3,286.95
JOHNSON, MCKINZIE	\$135.00
JEMPLOYEE.	\$1,000.00
JEMPLOYEE	\$27.89
KARNOWSKI ELECTRIC COMPANY	\$1,751.22
KCONTRACT	\$2,000.00
KHCR REVENUE CYCLE SERVICES LLC.	\$30,163.51
KEMPLOYEE LEMPLOYEE	\$796.10 \$270.00
LEGAL SHIELD	\$520.50
LIFELOC TECHNOLOGIES INC	\$269.94
LONE STAR BADGE & SIGN	\$55.38
MARK'S PLUMBING PARTS	\$95.48
MCONTRACT	\$42,148.78
MCKESSON MEDICAL SURGICAL,INC	\$4,661.31
MED TECH SOLUTIONS, LLC.	\$333.33
MEDLINE INDUSTRIES INC	\$16,172.91
MCONTRACT.	\$5,868.34
MILLIMAN	\$4,140.00
MEMPLOYEE.	\$112.05
MEMPLOYEE	\$69.91
MXR IMAGING, INC.	\$840.27
NANOSONICS, INC	\$648.00
NATIONAL BUGMOBILES INC	\$330.00
O REILLY AUTO PARTS	\$130.53 \$44.22
OEMPLOYEE ODP BUSINESS SOLUTIONS, LLC	\$1,197.89
OFFICE OF ATTY GENERAL	\$1,044.09
OFFICE THREE SIXTY, INC	\$920.03
OWENS & MINOR	\$2.32
PARA HEALTHCARE ANALYTICS, LLC.	\$2,000.00
PARKER LUMBER	\$1,314.60
PATHOLOGISTS BIO-MEDICAL LABORATORIES, PLLC.	\$225.00

	Sum of Invoice
March - Payee - Vendor Name PCA Rx	Amount \$5,810.61
PEMPLOYEE	\$5,810.61
PERFORM BETTER	\$203.70
PERFORMANCE HEALTH	\$933.79
PITNEY BOWES BANK INC. PURCHASE POWER	\$859.31
PITNEY BOWES GLOBAL FINANCIAL SERVICES LLC.	\$230.27
PMIC	\$161.16
POLKINGHORN GROUP ARCHITECTS,INC	\$1,478.29
PRESS GANEY ASSOCIATES, INC	\$658.73
PRO FIRE PROTECTION INC	\$261.00
PROASSURANCE INDEMNITY COMPANY, INC.	\$7,480.00
REFUGIO CO APPRIASAL DTRT	\$18,596.78
REFUGIO COUNTY W CID NO 1	\$81.60
REFUGIO LIONS CLUB	\$72.00
REFUGIO WATER WORKS	\$1,992.55
REMPLOYEE	\$133.34
S & W HEALTHCARE CORP	\$153.90
SCHINDLER ELEVATOR CORP	\$638.12
SCOTT EQUIPMENT	\$684.52
SERVICE JUNCTION INC	\$2,530.66
SHAMROCK LABELS LLC	\$209.99
SHRED-IT USA	\$9,095.62
SIGNET HEALTH CORPORATION	\$51,355.55
SINGLET ON ASSOCIATES PA	\$1,950.00
SEMPLOYEE	\$265.32
SOUTH TEX BLOOD & TISSUE	\$3,168.00
SOUTH TEXAS NEWS INC.	\$520.00
SOUTHWEST MEDICAL ASSOC	\$87,915.15
STANFORD VACUUM SERVICE	\$990.00
SUNOCO/WEX BANK	\$2,806.44
TEXAS CHILLER SYSTEMS	\$3,996.00
TOP WATER POOLS, LLC	\$248.96
TOUNGATE WORTH HYDROCHEM OF CC INC.	\$390.00
TOWN OF WOODSBORO	\$138.64
TxTag	\$7.55
UBEO, LLC.	\$10,008.11
UNIFIRST HOLDINGS,INC	\$533.06
UNITED HERITAGE CREDIT UNION	\$450.00
UNITED OF OMAHA LIFE INS	\$23,211.34
UNIVERSAL MEDICAL INC.	\$718.93
UPS	\$78.53
US BUSINESS TECH, INC	\$497.45
US FOODS, INC.	\$16,766.06
USF HEALTHCARE CONSULTING	\$217.74
VEMPLOYEE	\$93.80
VICTORIA COMMUNICATION SV	\$60.00
VILLAGE PHARMACY	\$2,313.97
VEMPLOYEE	\$964.00
WELCH ALLYN INC	\$40.17
WCONTRACT	\$29,920.00
WERFEN USA LLC	\$287.81
WOODMEN OF THE WRLD/OMAHA	\$271.40
WEMPLOYEE.	\$630.05
WEMPLOYEE	\$79.00
ZONESLLC	\$21,771.41
Grand Total	\$1,059,120.29